

College of Central Florida Enterprise Center, Building 42 3003 SW College Rd, Suite 206 Ocala, FL 34474

Pages 8 - 24

C. LeCouris / S. Litzinger

Performance and Monitoring Committee AGENDA Tuesday, November 9, 2021 – 9:00 a.m.

Join Zoom Meeting: https://us02web.zoom.us/j/87574041676
Phone No: 1-646-558-8656 (EST) Meeting ID: 875 7404 1676

| Call to Order | | T. Knight |
|--------------------------------------|-------------|---------------|
| Roll Call | | C. Schnettler |
| Approval of Minutes, August 10, 2021 | Pages 2 - 6 | T. Knight |

DISCUSSION ITEMS

State Update
Workforce Issues that are Important to Our Community
elmpact

R. Skinner
R. Skinner
R. Skinner
D. French

PUBLIC COMMENT

Monitoring Close-Out

| AC | TI | O | Ν | IT | ΕN | ИS |
|----|----|---|---|----|----|----|
| | | | | | | |

| PROJECT UPDATES | | |
|---------------------------------|---------------|--------------|
| Talent Center Traffic | Page 25 | A. Abrams |
| Event Report – YTD | Page 26 | C. Weaver |
| Workforce Intelligence | Pages 27 - 33 | C. Weaver |
| Performance Measures | Page 34 | C. Weaver |
| Quarterly County Reports | Pages 35 - 37 | C. Weaver |
| Experiential Learning Contracts | Page 38 | C. Weaver |
| YouthBuild Reports | Page 39 | C. Weaver |
| Citrus Sign-On Bonus | Page 40 | C. Weaver |
| Contract Reports (Chamber, etc) | Page 41 | C. LeCouris |
| Net Promoter | Pages 42 - 44 | S. Litzinger |

MATTERS FROM THE FLOOR

ADJOURNMENT

| | 2021 – 2022 MEETING SCHEDULE | | | | | | | | | | |
|----------------------------|--|---|--|--------------------|------------|---------------|--|--|--|--|--|
| Performance/ Monitoring | | | | | | Full Board | | | | | |
| All in-person c | _ | e held at the CF Ocal nce meetings will be | a Campus, Enterprise (held through Zoom. | Center, Room 206. | | | | | | | |
| Tuesday, 9:00 am | Thursday, 9:00 am | Thursday, 9:30 am | Wednesday, 9:00 am | Wednesday, 9:30 am | Wednesd | lay, 11:30 am | | | | | |
| 8/10/2021 | 8/12/2021 | 8/19/2021 | 8/25/2021 | 9/1/2021 | 9/8/2021 | CF Levy | | | | | |
| 11/9/2021 | 11/9/2021 11/18/2021 - 11 am 11/18/2021 11/17/2021 12/1/2021 | | | | | CF Ocala | | | | | |
| 2/8/2022 | 2/10/2022 | 2/17/2022 2/23/2022 3/2/2022 | | 3/9/2022 | CF Lecanto | | | | | | |
| 5/10/2022 | 5/12/2022 | 5/19/2022 | 5/25/2022 | 6/1/2022 | 6/8/2022 | CF Ocala | | | | | |

OUR VISION STATEMENT

To be recognized as the number one workforce resource in the state of Florida by providing meaningful and professional customer service that is reflected in the quality of our job candidates and employer services.



CAREERSOURCE CITRUS LEVY MARION Performance and Monitoring Committee

MINUTES

DATE: August 10, 2021

PLACE: College of Central Florida, Enterprise Center

3003 SW College Road, Ocala, FL 34474

TIME: 9:00 a.m.

MEMBERS PRESENT

MEMBERS ABSENT

Arno Proctor Deb Stanley

Brandon Whiteman Fred Morgan

Ted Knight, Chair

OTHER ATTENDEES

Rusty Skinner, CSCLM
Dale French, CSCLM
Cory Weaver, CSCLM
Cindy LeCouris, CSCLM

Steven Litzinger, CSCLM Andrea Abrams, CSCLM Cira Schnettler, CSCLM

CALL TO ORDER

The meeting was called to order by Ted Knight, Chair, at 9:03 a.m.

ROLL CALL

Cira Schnettler called roll and a quorum was declared present.

APPROVAL OF MINUTES

Brandon Whiteman made a motion to approve the minutes from the May 11, 2021 meeting. Fred Morgan seconded the motion. Motion carried.

DISCUSSION ITEMS

State Updates

Workforce Issues that are Important to Our Community

Rusty Skinner updated the committee on the following items:

• Requests for guidance from DEO as to the affect Bill 1507 will have on changes to operations that will need to be addressed in annual planning have been submitted. No input has been received yet but is expected. It is anticipated that more

- information will be shared at the upcoming Summit in September.
- DEO has provided recent guidance that all CareerSource centers must be open to the public for 8 hours per day and that no customers can be turned away due to dress code requirements. We were already in compliance with these requirements.
- Due to limited access to RA and the Connect system we are unable to assist customers quickly. It has been requested that additional staff members in each center be provided additional access to Connect to assist with RA inquiries, such as pin resets.
- PIN resets have become an increasing issue since DEO locked numerous accounts out of precaution of security issues with the connect system.

PUBLIC COMMENT

None

ACTION ITEMS

None

PROJECT UPDATES

Finance Monitoring Exit Review

Dale French explained to the committee that a pre-liminary report of the annual financial audit has been provided. No issues, non-compliance, or findings were found. The final report will come back to this committee for approval when it is released.

Talent Center

Andrea Abrams reviewed the quarterly Talent Center report. Due to the shortage of candidates, Talent Center staff have been thinking out of the box for candidate resources. Staff have reached out to real estate offices to find new residents to the area and offer our services. There have been quality referrals gained through this process. Traffic is expected to increase as the school year gets underway. A variety of workshops are planned, as well as a CF faculty workshop.

Event Report

Cory Weaver highlighted items from the Event Report, noting the top three hiring events so far have been with AutoZone, Amazon, and the World Equestrian Center (WEC). This last program year has an event hire rate of 42%, mostly due to the success of Amazon. Amazon and WEC hiring is ongoing. As we see increases in job seekers we look forward to another successful year of events.

Workforce Intelligence

Performance Measures

Annual Comparison – Centers

Cory Weaver reviewed the reports and welcomed questions from the committee members.

• Workforce Intelligence: She noted traffic in the centers is higher than in 2020 but down from 2019 figures. Training in healthcare has made significant gains and there

is positive movement in the professional and construction industries for training opportunities. Things are improving.

- Performance Measures: The report reflects significant positive numbers despite the participation requirements being waived.
- Annual Center Comparisons:
 - o Citrus County traffic was up and wages stayed consistent.
 - Levy and Marion have experienced decreases in traffic but increases in wages.

Experiential Learning Contracts

Cory Weaver summarized each section of the report and noted successful hires in all categories.

YouthBuild Reports

Cory Weaver was happy to report that the third cohort is underway and successful outcomes in the first and second cohort.

Citrus Sign-On Bonus

Cory Weaver reviewed the report, noting one hire so far. She presented the promotional fliers that are being shared by community partners and located in the Lecanto center.

Net Promoter

Steven Litzinger explained the reports will now be presented in a calendar year format versus a program year format.

- Transactional Surveys: Although, there were decreases in this quarter, scores were still very good. All the comments have been reviewed and are available upon request. Many comments indicated a dissatisfaction with the unemployment process and response, or were DEO related. No trending issues have been identified.
- Business Services: Scoring lower than usual, business representatives seem to be frustrated over the quantity and quality of candidates. Although, the scoring was lower, comments indicated overall positive experiences with our staff.
- Talent Center continues to have a high level of customer service satisfaction.

Contract Reports

Cindy LeCouris reviewed the performance report for all three counties and the youth report. An error was noted on the performance report. A corrected report will be attached to these minutes.

- County Reports: Citrus and Marion Counties met their goals last quarter. Levy
 County did not, as there is not an economic development director in place. There is
 a candidate in the hiring process, and we are hopeful for performance stability when
 the new director is finally onboarded.
- Youth Report: Eckerd did not meet their goals, due to a directive by the DEO to

close all cases that had remained open for a certain duration by June 30 with no exceptions. Three cases were affected by this directive and changed the outcome of a successful performance quarter. Eckerd continues to provide outstanding services to the youth in our community and received an annual report with no findings. Considering all these factors the Executive Committee recently approved 100% pay out.

MATTERS FROM THE FLOOR

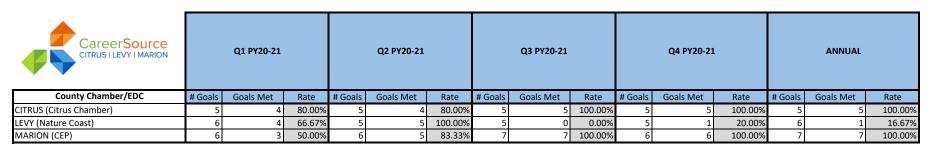
None

ADJOURNMENT

APPROVED:

There being no further business, the meeting was adjourned at 9:44 a.m.

Contract Performance PY2020-2021



| | | Q1 PY20-21 | | | Q2 PY20-21 Q3 PY20-21 | | Q4 PY20-21 | | | ANNUAL | | | | | |
|-------------------------------------|------|--------------------------|------------|------|--------------------------|------------|------------|--------------------------|------------|--------|--------------------------|-------------|--------|--------------------------|-------------|
| Eckerd Youth Connects | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment |
| Youth Positive Outcomes (Goal: 80%) | 100% | 22 | \$7,406.96 | 100% | 14 | \$4,713.52 | 100% | 16 | \$5,386.88 | 62.30% | 48 | \$16,160.64 | 77.50% | 100 | \$33,668.00 |



eIMPACT.

CareerSource CLM's LMI Dashboard Link

https://career-source-clm.eimpactv2.report/reports/view/6176e9c0b0d02f003867552d



RECORD OF ACTION/APPROVAL

Performance and Monitoring Committee Tuesday, November 9, 2021

| BACKGROUND: |
|--|
| |
| State programmatic and finance monitoring occurred May 3 through May 7, 2021. We have submitted our responses to the monitoring for DEO's review and approval. |
| POINTS OF CONSIDERATION: |
| |
| We received a close-out letter dated September 21, 2021 accepting our responses and officially closing the last programmatic monitoring review. |
| STAFF RECOMMENDATIONS: |
| |
| Accept the final report and close-out letter. |
| |
| COMMITTEE ACTION: |
| |
| |
| |
| ROARD ACTION: |

TOPIC/ISSUE:

Acceptance of 2020-2021 monitoring close-out

Program Year 2020-21

Quality Assurance Report

Programmatic and Financial Compliance Monitoring Review

August 17,2021



Local Workforce Development Board - 10

Florida Department of Economic Opportunity

Division of Workforce Services
And Division of Finance and
Administration



Florida Department of Economic Opportunity | Caldwell Building | 107 E. Madison Street | Tallahassee, FL 32399 850.245.7105 | www.floridajobs.org www.twitter.com/FLDEO | www.facebook.com/FLDEO

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QUALITY ASSURANCE REPORT CAREERSOURCE CITRUS LEVY MARION LOCAL WORKFORCE DEVELOPMENT BOARD (LWDB) 10

EXECUTIVE BRIEFING AND OVERVIEW

The Department of Economic Opportunity (DEO) must perform annual monitoring of its subrecipient workforce entities as required by federal and state laws, rules, regulations and applicable DEO guidance. To accomplish DEO's monitoring goal, a joint programmatic and financial monitoring review of CareerSource Citrus Levy Marion's (the "LWDB") workforce programs was conducted by DEO's Bureau of One-Stop and Program Support (OSPS) and Bureau of Financial Monitoring and Accountability (FMA) staff.

The monitoring activities included assessing the LWDB's program operations, management practices, system protocols, internal controls, financial record keeping and reporting to determine if the LWDB operated in compliance with each of the programs' laws, regulations, state and local plans, policies and guidance, and any contracts or agreement terms. The monitoring was conducted via a desk review to test participant case file records and financial activities and transactions.

Programmatic and financial management issues identified in the report are generally categorized as Findings, Issues of Noncompliance, and Observations based on a scale of high, medium and low risk probabilities. High, medium and low risk factors are used to separate those issues that present more of a threat to program operations than others including issues that may potentially impact the fiscal integrity or delivery of services within program operations.

The review revealed that the LWDB has the systems in place to perform the broad management, operational, and financial functions required to operate the workforce programs. However, deficiencies in case file documentation requirements and operational and system practices in several program review areas were identified during the review. There were also several new and repeat issues found which may affect program operations if not corrected.

In accordance with <u>Administrative Policy 104 – Sanctions for Local Workforce Development Boards' Failure to Meet Federal and State Standards</u>, as subrecipients of authorized funds administered by DEO, LWDBs are accountable for failing to correct performance, programmatic and financial deficiencies found during compliance and auditing reviews. To reduce performance, programmatic or financial deficiencies, and to increase programmatic integrity at the local level, any subrecipient not meeting the regulatory or statutory standards shall be subject to specific conditions, remedies, and sanctions consistent with applicable federal laws, regulations, and state guidance. Correcting any deficiencies maintains credibility in administration of workforce programs, reduces risk of compliance findings, and reduces the potential for a reduction or recapture of funds by the United States Department of Labor (USDOL) or other federal or state funds.

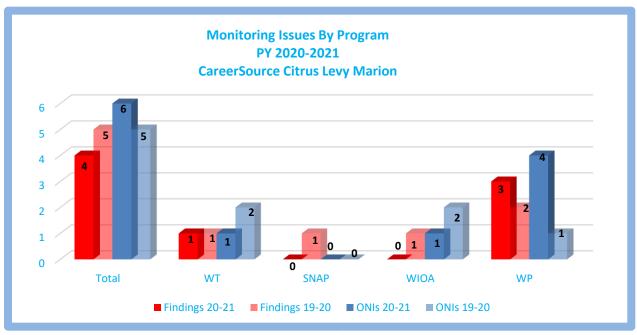
For additional programmatic and financial monitoring information and resources, click here: <u>Monitoring</u> <u>Overview</u>

The results of each of the LWDB's workforce programs are summarized in the following charts by program and category.

SUMMARY TABLE OF PROGRAMMATIC MONITORING RESULTS

N=No. Y=Yes. N/A=Not Applicable.

| Workforce Program | Issue | Prior Year Finding | Current Year Finding | Prior Year Other Noncompliance issue | Current Year Other Noncompliance Issue |
|-------------------------|---|-----------------------|----------------------------|--|---|
| WT | A safety plan was missing and elements from the safety plan was not included on the Individual Responsibility Plan for a victim of domestic violence. | Y | Y | | |
| | Employment documentation in a participant's case file did not match information recorded in OSST. | | | N | Υ |
| WT Totals | | 1 | 1 | 0 | 1 |
| WIOA Common Issue | Measurable skills gains (MSG) were not recorded in Employ Florida for several participants. | | | Y | Y |
| WIOA Totals | | 0 | 0 | 1 | 1 |
| | | | | | |
| WP | Permission to create Employ Florida registrations not documented for a couple of job seekers and several job seekers did not have a full application completed. | Y | Υ | | |
| | A job order did not have documentation that the job met Florida's minimum wage rate requirements. | Y | Υ | | |
| | A MSFW was not referred to supportive services. A staffing (private employment) agency job order did not contain the phrase "Position offered by no-fee agency". | Y | Y | Y | Y |
| | An O*Net code for a job order position recorded in Employ Florida did not match the job order description. | | | N | Υ |
| RESEA | An Employability Development Plan did not contain all required information. | | | N | Υ |
| | Multiple front-line staff did not complete the required 15 hours of continuing education. | | | N | Υ |
| WP Totals | | 3 | 3 | 1 | 4 |
| Results-All Programs | | 4 | 4 | 2 | 6 |



Note: The above chart reflects a two-year comparison of monitoring issues (PY 2019-20 and PY 2020-21).

DEFINITIONS APPLICABLE TO PROGRAMMATIC MONITORING

- 1. Finding A high risk issue which directly impacts the integrity or effectiveness of program operations or could potentially result in major program deficiencies (e.g., participant ineligibility, missing files, lack of fully executed contracts, issues indicative of systemic problems in program operations, appearance of fraud or abuse, non-conforming services provided to participants, questioned costs, etc.). Findings are expected to be responded to in the Corrective Action Plan (CAP).
- 2. Other Noncompliance Issue (ONI) A medium risk issue that results in deviation from process or practice not likely to result in failure of the management system or process but has a direct impact on program operations (data validity, timeliness of entering system information, missing program elements and employment plan information, failure to timely conduct follow-ups, etc.). ONIs could potentially be upgraded to a finding over time based on the nature of the deficiency (e.g., repeat violations, issues indicative of systemic problems in program operations, questioned costs, etc.). ONIs are expected to be responded to in the CAP.
- 3. <u>Observation</u> A low risk issue intended to offer an opportunity to improve current local practices, processes and procedures that result in positive program outcomes. Observations are not expected to be responded to in the CAP.

SUMMARY TABLE OF FINANCIAL MONITORING RESULTS

| 2020-21 Financial Monitoring Results | | | | | | | | |
|--|-------------------------|---|--------------------------|-----------------------|--|--|--|--|
| Category | Repeat of Prior Year | Reference(s) | | | | | | |
| Prior Year Corrective Action Follow-Up | No | There were no findings | or issues of noncomplian | ce in the prior year. | | | | |
| Category | Findings | Issues of Non- Assistance Observations Provided | | | | | | |
| None | | | | | | | | |
| TOTAL | 0 | 0 | 0 | 0 | | | | |

DEFINITIONS APPLICABLE TO FINANCIAL MONITORING

- 1. <u>Finding</u> Lack of compliance with federal or state laws, rules and regulations, administrative codes, or state guidance that may result in disallowed costs or impact the integrity of program operations. Findings are expected to be responded to in the CAP.
- 2. <u>Noncompliance</u> Lack of compliance with federal or state laws, rules and regulations, administrative codes, or state guidance but may not result in disallowed costs or do not impact the integrity of program operations. Issues of Noncompliance are expected to be responded to in the CAP.
- Observation Informative statements or constructive comments to improve the delivery of services and to help ensure continued fiscal integrity of the LWDB. Observations are not expected to be responded to in the CAP.
- 4. Technical Assistance Any assistance provided by the financial monitoring team to LWDB staff.

QUALITY ASSURANCE REPORT CAREERSOURCE CITRUS LEVY MARION LOCAL WORKFORCE DEVELOPMENT BOARD (LWDB) 10

DESCRIPTION OF MONITORING APPROACH

Monitoring consisted of a joint programmatic and financial review of the LWDB's workforce programs. Local operating procedures (LOP), program services and activities, local plans and reports, as well as financial management practices, record keeping, safeguards and reporting were reviewed to determine if appropriate processes, procedures and controls were in place and properly implemented. The monitoring review also included sample testing of randomly selected participant case file records from each of the workforce programs reviewed.

Due to COVID-19 restrictions, a desktop review was performed in lieu of an on-site visit.

Note: Programs reviewed, dates of review, entrance/exit conference attendees and other logistics are outlined in the Appendix Section of this report.

II. FINANCIAL MONITORING RESULTS

FMA performed financial monitoring procedures based on the elements described in the PY 2020-21 Financial Monitoring Tool. The monitoring procedures performed included tests of transaction details, file inspections, and inquiries to (1) determine the status of recommendations from the prior year monitoring visit(s), and (2) to adequately support current year Findings, Issues of Noncompliance, Observations and Technical Assistance. The results of the financial monitoring testing are described below.

Findings and Issues of Noncompliance

There were no Findings or Issues of Noncompliance identified during the financial monitoring review period of April 1, 2020 – March 31, 2021.

Observations

There were no Observations identified during the financial monitoring review period of April 1, 2020 – March 31, 2021.

Technical Assistance

There was no Technical Assistance provided during the financial monitoring review period of April 1, 2020 – March 31, 2021.

III. PROGRAMMATIC MONITORING RESULTS

The outcome of the programmatic monitoring is detailed in the following sections of the report. The information presented describes the issues noted and, where appropriate, required corrective actions for improvement.

NOTE: The following general program CAP requirements must be submitted with each Finding and Other Noncompliance Issue identified in the report. Additionally, a separate CAP response must be submitted for any additional program specific issues identified in each section of the report.

General Program CAP requirements

- A specific plan of action outlining the reasons for noncompliance as well as efforts taken to prevent future occurrences.
- A copy of a monitoring schedule showing timeframes and the activities and services that will be monitored.
- Documentation showing staff training or refresher training has been or will be provided. Documentation must include training date(s), a training roster, and an agenda listing training topics.
- Documentation of written communication to staff informing them of the requirements.

WELFARE TRANSITION (WT)

The sample size consisted of 39 participant case files. The following issues were identified:

Finding Number WT 10.21.01

Documentation of Safety Plan/Safety Plan Elements

Applicable references: FG 02-026 (Domestic Violence Program Final Guidance Paper); 414.065 Florida Statutes (F.S.)

Of the two case files reviewed of participants identified as victims of domestic violence, one (50.0 percent) did not have a safety plan documented in the case file. Also, the required elements from the safety plan were not documented on the IRP.

Recurring Issue from Previous Year: Yes (Prior year CAP reviewed and verified but noncompliance continues to occur).

Risk Impact: Absence of a safety plan and failure to outline elements of the safety plan on the IRP/ARP could place participants in potential danger by not knowing what safety resources are available to them or how to react in a confrontational situation.

Required Action: In addition to the general required CAP actions, the LWDB must provide documentation showing staff have reviewed the one domestic violence participant file, developed a safety plan, and updated the IRP/ARP to include the elements from the safety plan, if the case is still active. Additionally, an assurance must be provided with the CAP that safety plans will be developed in the future for all victims of domestic violence and elements of the safety plans will be included on the IRP. A plan for accomplishing this in the future must also be provided with the CAP.

ONI Number WT 10.21.01

Employment Verification

Applicable reference(s): Chapter 445.010 F.S.; and Florida's Work Verification Plan.

Of the five case files reviewed of participants with an employment activity recorded in OSST, one (20.0 percent) had employment dates on documents in the case files that did not match the information recorded in OSST.

Recurring Issue from Previous Year: No.

Risk Impact: This data is used for reporting purposes and incorrect data entry impacts the validity of the data being reported and can negatively impact performance. The data entered in the system must be auditable and supported by documentation in the case files.

Required Action: In addition to the general required CAP actions, documentation must be provided showing staff have verified the participant's employment status and taken action to ensure case file documentation matches the information in OSST, if the file is still active. Additionally, the LWDB must provide an assurance that measures will be taken to ensure employment documentation is maintained in the files and cross-referenced with data entered in the system for accuracy. A plan to prevent a recurrence of this issue in the future must also be provided with the CAP.

OBSERVATION

The case file review also revealed that several participants were left in open WT activities for extended periods of time without closing the cases timely. The LWDB must remind program staff that if a case is reopened to allow the applicant an opportunity to complete the work registration process, and if no services or activities are provided and the time has expired for completing the work registration process, the case should be closed timely in OSST.

SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM - EMPLOYMENT AND TRAINING (SNAP E&T)

The sample size consisted of 16 participant case files.

The review did not reveal any Findings, Other Noncompliance Issues or Observations.

WORKFORCE INNOVATION AND OPPORTUNITY ACT

WIOA ADULT AND DISLOCATED WORKER PROGRAM

The sample size consisted of 27 Adult and Dislocated Worker participant case files (19 Adults and eight Dislocated Workers.

A common issue was identified and is outlined under the Common Issue section.

WIOA YOUTH PROGRAM

The sample size consisted of 13 Out-of-School Youth participant case files.

The review did not reveal any Findings, Other Noncompliance Issues or Observations.

WIOA ADULT AND DISLOCATED WORKER SPECIAL PROJECTS

The sample size consisted of 15 participant case files for the following special projects: Sector Strategies Bridge to Skilled Trades, Apprenticeship Expansion 2019, Soft Skills Development-2019-Retail and Hospitality Academy, Sector Strategies 2019-Bridge to Skilled Trades II and COVID-19 Public Health Emergency.

A common issue was identified and is outlined under the Common Issue section below:

COMMON ISSUE

The following common issue was identified in the WIOA Adult/Dislocated Worker and Special Projects.

ONI Number WIOA 10.21.02

Recording of Measurable Skill Gains (MSG)

Applicable reference(s): WIOA Section 116; 20 CFR Part 677.155(a)(v); TEGL 10-16, Change 1.

- Of the 24 Adult/Dislocated Worker participant case files reviewed of participants enrolled in an education or training program, two (8.3 percent) participant files did not have a MSG recorded within the applicable program year.
- Of the 12 WIOA Youth participant case files reviewed of participants enrolled in an education or training program, three (25.0 percent) participant case files did not have a MSG recorded within the applicable program year.

Recurring Issue from Previous Year: Yes. (Prior year CAP reviewed and verified but noncompliance continues to occur).

Risk Impact: Failure to enter and accurately record MSG information in Employ Florida negatively impacts performance results.

Required Action: In addition to the general required CAP actions, the LWDB must provide an assurance with the CAP that MSGs will be documented and accurately recorded by the applicable program year and the process for accomplishing this in the future must also be provided with the CAP.

WAGNER-PEYSER (WP) PROGRAM

The sample size consisted of 68 participant case files (30 job seekers, 20 job orders, 15 job seeker placements, and three RESEA).

The following issues were identified:

Finding Number WP 10.21.02

Job Seeker Permission for Registration and Requirements for Participation

Applicable reference(s): 20 CFR 651.10, TEGL 19-16, and Administrative Policy 096 (rev. 5/24/2019, 2/20/2020, and 1/7/2021).

Staff registration of a new job seeker in Employ Florida has specific guidelines that must be followed such as obtaining the job seeker's permission prior to creating and entering a new registration in Employ Florida. Job

seekers registered between 5/24/2019 and 1/7/2021 must also have a full application in Employ Florida prior to receiving a service that initiates or triggers participation.

The following issues were identified:

- Of the 17 job seekers reviewed with a staff-entered registration after 5/24/2019, two (11.8 percent) were missing documentation of permission to create the account in Employ Florida.
- Of the 29 job seeker registrations completed in Employ Florida, four (13.8 percent) job seekers did not have a full application documented in Employ Florida when a staff assisted service initiated participation.

Recurring Issue from Previous Year: No - Full Application; Yes - Registration Permission (Prior year CAP reviewed and verified but noncompliance continues to occur).

Risk Impact: Failure to document permission of staff registration, staff referrals, or obtaining a full application prior to participation has an impact on performance reporting and can also lead to erroneous or fraudulent job seeker entry of invalid or false registrations.

Required Action: In addition to the general required CAP actions, the LWDB must provide documentation of the efforts made by staff to contact and verify the job seekers' permission to create an Employ Florida registration as well as documentation that a full application has been recorded in Employ Florida, if the case is still active. An assurance must also be provided that LWDB staff will take necessary steps to document all future registrations and referrals in case notes on the job seeker's Employ Florida account. A plan of action to prevent a recurrence of these issues in the future must also be provided.

Finding Number WP 10.21.03

Job Order Placement and Wage Rate Verification

Applicable reference(s): Fair Labor Standards Act of 1938 as amended, 29 U.S.C. section 206; 20 CFR 680.170; section 448.01, F.S.; TEGL 19-16 and DEO Administrative Policy 099.

Of the three job orders reviewed with a wage rate listed in Employ Florida below the federal or state minimum wage, one (33.3 percent) did not have documentation that staff verified the employer would pay at least the state's minimum wage.

Recurring Issue from Previous Year: Yes (Prior year CAP reviewed and verified but noncompliance continues to occur).

Risk Impact: Allowing an employer to advertise or hire a job seeker at a wage rate that is less than the minimum wage could lead to minimum wage compensation violations.

Required Action: In addition to the general required CAP actions, the LWDB must attest that the one job order has been reviewed and verification that the employer will pay at least the Florida minimum wage rate is documented in a case note, if the job order is still open. Additionally, the LWDB must provide an assurance that case notes will be entered on all job orders documenting staff verification of the Florida minimum wage rate in the future. A plan or process to prevent a recurrence of this issue in the future must also be provided with the CAP.

Finding Number WP 10.21.04

Migrant and Seasonal Farmworker (MSFW) Services

Applicable reference(s): 20 CFR 653 and DEO FG 03-040.

Job seekers visiting the career centers and identified as MSFWs must be referred to supportive services and documentation of the referral must be maintained in the file. The one MSFW job seeker file reviewed did not contain documentation of a referral to supportive services.

Recurring Issue from Previous Year: Yes (Prior year CAP reviewed and verified but noncompliance continues to occur).

Risk Impact: This issue impacts MSFW service delivery and performance reporting. It may also limit job and training opportunities and lead to possible farmworker civil rights violations.

Required Action: In addition to the general required CAP actions, documentation must be provided that the LWDB has taken action to refer the MSFW job seeker to supportive services and service codes (169 - 179) have been recorded in Employ Florida to document this action, if the case is still active. Documentation of the LWDB's efforts to verify, provide, and record in Employ Florida the provision of a referral to supportive services for all MSFWs with an open participation subsequent to the review must also be included with the CAP. A plan or process to prevent a recurrence of this issue in the future must also be provided with the CAP.

ONI Number WP 10.21.03

Staffing (Private/Temporary Employment) Agencies

Applicable reference(s): Wagner-Peyser Act of 1933, as amended, Sec. 13(b)(1); Administrative Policy 99; DEO Memorandum entitled "Job Orders from Private Employment Agencies" dated June 31, 2007.

State guidance requires all positions offered by staffing (private/temporary employment) agencies to carry the phrase "Position offered by no-fee agency" in the job description section of the job order.

Of the two job orders reviewed from staffing (private/temporary employment) agencies, one (50.0 percent) did not contain the phrase "Position offered by no-fee agency" in the job description section.

Recurring Issue from Previous Year: Yes (Prior year CAP verified but noncompliance continues to occur).

Risk Impact: Noncompliance may lead to possible complaints and other issues if the job seeker is charged a fee for referral and placement.

Required Action: In addition to the general required CAP actions, the LWDB must provide documentation that staff have or will review all open job orders from private/temporary employment agencies subsequent to the review to ensure the required language has been indicated in the job order description.

ONI Number WP 10.21.04

Job Order Placements

Applicable reference(s): 20 CFR 651.10, 20 CFR 680.170, TEGL 19-16, and DEO Administrative Policy 099.

To provide the most efficient job matching system, O*NET codes on job orders must be accurate and relevant to the listed position.

Of the 20 job seeker placements reviewed, the O*NET code recorded for one (5.0 percent) position did not match the job order description in Employ Florida.

Recurring Issue from Previous Year: No.

Risk Impact: Noncompliance with placement guidelines has an impact on performance reporting (Monthly Management Report and other staff reports), as well as erroneous information being recorded in the system if placements are not valid.

Required Action: In addition to the general required CAP actions, the LWDB must document efforts that staff have verified the accuracy of the job description and taken action to ensure the O*NET code entered in Employ Florida matches the job order description. Documentation must also be provided with the CAP that the LWDB will review and verify O*NET codes for all open and active job orders to ensure compliance with accompanying job descriptions. A plan or process to manage this activity to prevent future recurrences must be provided with the CAP.

REEMPLOYMENT SERVICES AND ELIGIBILITY ASSESSMENT (RESEA) PROGRAM

The RESEA program review focused on the LWDB's compliance with the requirements of the grant to assist reemployment assistance (RA) claimants in returning to work faster by connecting claimants/participants with in-person assessments, and reemployment services and opportunities to further their reemployment goals and successful employment outcomes.

The sample size consisted of three participant case files. The following issue was identified.

ONI Number WP 10.21.05

Employability Development Plans (EDPs)

Applicable reference(s): 20 CFR 651.10; 443.1317(1)(b) and 443.091 FS; FL Administrative Rule 73B-21.028; 20 CFR Part 1010; DEO Employ Florida Service Code Guide, issued 7/20/2018; and State Veterans Program Plan of Service.

Of the five EDPs reviewed, one (20.0 percent) was missing specific action steps for the participant to reach their short-and long-range occupational goals.

Recurring Issue from Previous Year: No.

Risk Impact: Absence of specific action steps on the EDP reduces staff's ability to work effectively and efficiently with participants in delivering services, tracking employability goals, and determining what the participant is required to do to attain the long-term occupational goals.

Required Action: In addition to the general required CAP actions, the LWDB must include documentation that staff have or will review all future EDP codes recorded in Employ Florida for WP and RESEA job seekers to ensure case notes have been recorded identifying all required elements of the service(s) provided. Documentation must also be provided of attempts to contact and develop the missing goals for the identified job seeker, if the application is still open or the job seeker is still active in Employ Florida.

CAREER CENTER CREDENTIALING

The career center credentialing review focused on ensuring administrative requirements and records were posted and maintained, that front-line staff had completed all required Tier I certification and continuing education courses, and that an Employment Service Complaint System was in place to process any complaints received.

The following issue was identified:

ONI Number WP 10.21.06

Staff Continuing Education Units (CEU)

Applicable reference(s): DEO Administrative Policy 092.

The LWDB did not provide documentation to verify front-line staff completed the required 15 CEU hours within the year subsequent to the completion of their Tier 1 certification.

Recurring Issue from Previous Year: No.

Risk Impact: The LWDB must adhere to Tier I Certification and CEU requirements. Lack of credentialed and certified staff could affect the level and quality of services provided to job seekers at career centers.

Required Action: In addition to the general required CAP actions, documentation must be provided that all staff CEU requirements have been or will be met including a timeline for accomplishing this. Additionally, documentation must be maintained to support the training provided to ensure all front-line staff completes their Tier 1 Certification within the required time period.

IV. FINANCIAL DISCLOSURE REVIEW

Description of Review Methodology

The Financial Disclosure review focused on determining the LWDB's compliance with financial disclosure requirements as referenced in Sections 112.3145 and 445.07, Florida Statutes, and DEO's Final Guidance FG-075.

The review did not reveal any Findings, Other Noncompliance Issues or Observations.

V. COLLECTION OF DEMOGRAPHIC INFORMATION

The purpose of this section of the review is to determine compliance with the nondiscrimination and equal opportunity provisions of 29 CFR Part 37, and DEO's Guidelines for Compliance with Section 188 of the Workforce Innovation and Opportunity Act regarding Collection of Demographic Data.

The review did not reveal any Findings, Other Noncompliance Issues or Observations.

VI. MANAGEMENT REVIEW PROCESS

The purpose of this review is to determine whether the LWDB is implementing requirements associated with local merit staffing responsibilities for DEO staff assigned to work under the functional supervision of the LWDB, local sector strategies, and local board governance activities. The region should create a local implementation sector strategy policy.

The review did not reveal any Findings, Other Noncompliance Issues or Observations.

VII. MANAGEMENT INFORMATION SYSTEMS (MIS)

The MIS security check focused on the effectiveness of the LWDB's information security controls and whether a business process and policy are in place that protects DEO data and information technology resources and complies with DEO's Information Technology (IT) guidelines and the DEO/LWDB Grantee/Subgrantee agreement requirements.

The review did not reveal any Findings, Other Noncompliance Issues or Observations.

VIII. TRAINING AND TECHNICAL ASSISTANCE

For questions and/or technical assistance in any of the program review areas, the LWDB should contact OSPS at the following email addresses:

- WT WTProgram@deo.myflorida.com
- SNAP SNAPETProgram@deo.myflorida.com
- WIOA WIOA@deo.myflorida.com
- TAA TAA@deo.myflorida.com
- WP <u>Wagner.Peyser@deo.myflorida.com</u>
- RESEA RESEA@deo.myflorida.com
- FLC H-2A.JobOrder@deo.myflorida.com and H-2BJobOrder@deo.myflorida.com
- MSFW State Monitor Advocate (via direct email)

Additional training can be requested by sending a Training Request Form to WFSTraining@deo.myflorida.com.

CORRECTIVE ACTION PLAN REQUIREMENTS

A CAP is required to address how the LWDB will correct any programmatic and financial management findings and other noncompliance issues identified in the report. For the noted deficiencies, recommendations and suggestions have been provided to help respond to the issues identified, help develop and implement processes that result in positive program practices and performance outcomes, and also help to improve the quality and integrity of the data collected.

IX. APPENDIX

A. COMPLIANCE REVIEW BACKGROUND INFORMATION/MONITORING ACTIVITIES

LWDB Name: CareerSource Citrus Levy Marion (LWDB - 10)

Programmatic Monitoring Review Dates: May 3 - 7, 2021 **Financial Monitoring Review Dates:** May 3 - 7, 2021

Programmatic Monitoring Sample Review Period: April 1, 2020 – March 31, 2021 Financial Monitoring Sample Review Period: April 1, 2020 – March 31, 2021

Programs Reviewed:

Welfare Transition

- Supplemental Nutrition Assistance Program Employment and Training
- Workforce Innovation and Opportunity Act
- Wagner-Peyser
- Any special projects identified and operational during the review period
- Financial management practices, record keeping, safeguards and reporting

Entrance and Exit Conference Attendees:

| The programmatic entrance conference with LWDB staff was conducted on May 3, 2021. The exit conference | | | | | | | | |
|--|-----------------------|----------------------------|--------------------------|--|--|--|--|--|
| was conducted on May 7, 2021. Th | e entrance/exit confe | | | | | | | |
| NAME | Agency | Entrance Conference | Exit Conference | | | | | |
| Sanchez Emanuel | DEO (Review Lead) | X | Χ | | | | | |
| Mary Blake | DEO | X | X | | | | | |
| Sharon Saulter | DEO | X | X | | | | | |
| Christa Nelson | DEO | X | X | | | | | |
| Dacia Roberts | DCF | X | | | | | | |
| Steven Litzinger | LWDB | X | X | | | | | |
| Dale French | LWDB | X | X | | | | | |
| Cory Weaver | LWDB | X | | | | | | |
| Cindy LeCouris | LWDB | Х | Х | | | | | |
| Myrna Serrano | LWDB | X | X | | | | | |
| Cathy Galica | LWDB | X | X | | | | | |
| Larry Trowbridge | LWDB | | X | | | | | |
| Amy Kelly | LWDB | | X | | | | | |
| Sloane underwood | LWDB | | X | | | | | |
| The financial monitoring entrance | conference with LV | VDB staff was conducted | on May 3, 2021. The exit | | | | | |
| conference was conducted on July | 29, 2021. The entran | ce/exit conference attende | es are listed below: | | | | | |
| Lisa Milton, FMA | DEO | X | Х | | | | | |
| Susan Heller, Director of Finance | LWDB | х | Х | | | | | |
| Thomas Skinner, CEO | LWDB | | X | | | | | |
| Dale French, Executive VP | LWDB | | x | | | | | |

B. COMPLIANCE REVIEW SCOPE AND METHODOLOGY

Review Scope

The monitoring scope consisted of a joint programmatic and financial monitoring review of the LWDB's workforce programs. Local operating procedures (LOP), program services and activities, local plans and reports, as well as financial management practices, record keeping, safeguards and reporting were reviewed to determine if appropriate processes, procedures and financial controls were in place and properly implemented. The monitoring review also included sample testing of participant case file records. To maximize resources and accomplish the review objectives, collaboration with program experts in the evaluation of both programmatic and financial data by a joint monitoring review team was conducted.

Programmatic Monitoring Review Methodology

The participant case file review sample consisted of randomly selected files from each of the workforce programs reviewed based on OSPS's sampling methodology. The files were reviewed to determine whether adequate documentation was maintained to support participant eligibility and services rendered. The files were also reviewed and validated by checking the accuracy of management information system (MIS) records and comparing keyed entries made by the LWDB against case file source documents.

Financial Monitoring Review Methodology

The financial monitoring review focused on all financial management systems to determine if the LWDB properly accounted for and correctly recorded and reported expenditures. During the financial review, an examination of the LWDB's accounting records, internal controls, and supporting documentation which included, but was not limited to, a review of cash management, general ledger and cost allocations, payroll and personnel activity report (PAR) testing, disbursement testing, and reporting of program data in the MIS was completed. A sample of participant records identified from the programmatic sample was also reviewed and tested for financial monitoring reporting and compliance by the financial monitoring team. The monitoring procedures used during the review are described in detail in the financial monitoring tool and risk assessment plan.

The sample size and selections for each monitoring objective was based on, but not limited to, a risk assessment performed by FMA staff and reviews of the monthly general ledger and cost allocation statistics. The risk assessment includes factors such as the funding allocation to each LWDB, results of prior monitoring and audit reports, personnel and staffing changes, and organizational structure.

Programmatic and Financial Monitoring Review Tools

DEO's programmatic and financial monitoring review tools were used to conduct the review. The tools were developed to provide a framework for monitoring activities performed by OSPS and FMA staff as well as the criteria used to monitor. The tools are designed to provide a comprehensive assessment of the processes and procedures used by the LWDB to capture, manage, safeguard, and account for and report data. Use of the monitoring tools also ensured that the review process followed a planned and consistent course of action that provided adequate verification of specific program data elements.

Ron DeSantis GOVERNOR



Dane Eagle SECRETARY

September 21, 2021

Mr. Thomas "Rusty" Skinner, CEO CareerSource Citrus Levy Marion Enterprise Center 3003 SW College Road, Suite 205 Ocala, Florida 34474

Dear Mr. Skinner:

The Department of Economic Opportunity would like to thank you and CareerSource Citrus Levy Marion staff for your participation and cooperation in the Program Year (PY) 2020-2021 quality assurance review of your workforce programs. Your corrective action plan for resolving the findings and other noncompliance issues identified in the report has been accepted. Consequently, this correspondence closes the PY 2020-2021 quality assurance review process.

Should you have any questions or require additional information, please contact Ken Williams at (850) 245-7457 or via email at Kenneth, Williams @deo.myflorida.com.

Sincerely,

Charles Williams, Workforce Administrator Bureau of One-Stop and Program Support

CW/oske

cc: Michelle Dennard

Andrew Collins Tom Abney Casey Penn Ken Williams

Florida Department of Economic Opportunity | Caldwell Building | 107 E. Madison Street | Tallahassee, FL 32399 850.245.7105 | www.FloridaJobs.org www.twitter.com/FLDEO |www.facebook.com/FLDEO

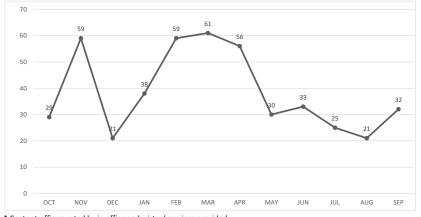


TRAFFIC COUNT

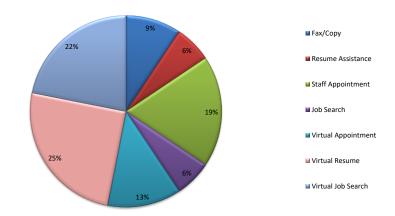
| | | | | | | | | | | | 2021 | | | |
|-------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|--|
| | ост | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | YTD | |
| REFERRALS | 16 | 16 | 13 | 11 | 19 | 15 | 9 | 8 | 7 | 6 | 17 | 12 | 149 | |
| PLACEMENTS | 5 | 4 | 2 | 6 | 2 | 10 | 4 | 1 | 3 | 4 | 8 | 6 | 55 | |
| INTERNSHIPS | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | |
| OJT/WEX/CBT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TRAFFIC* | 29 | 59 | 21 | 38 | 59 | 61 | 56 | 30 | 33 | 25 | 21 | 32 | 464 | |

SERVICES BREAKDOWN

CENTER TRAFFIC BY MONTH









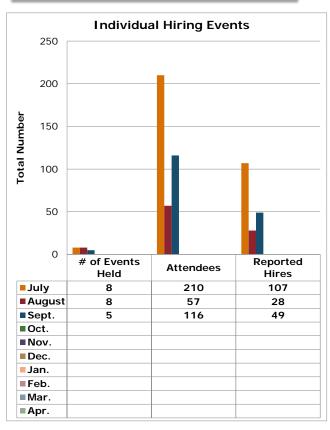


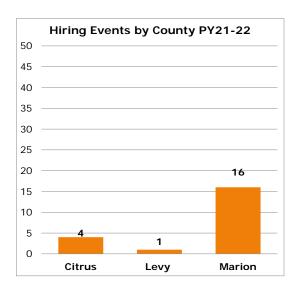
PY 21 - 22 Individual Events

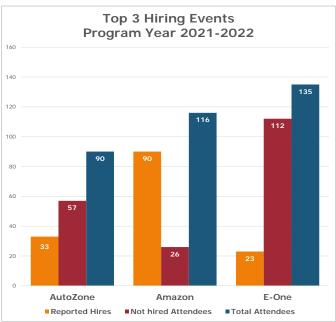
Total Events: 21 Attendees: 383 Reported Hires: 184

PY 21 - 22 Job Fairs & Expos

Attendees: 111 Businesses: 39





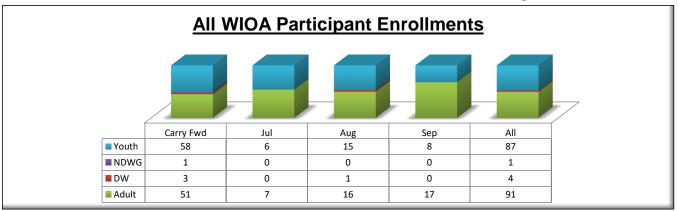


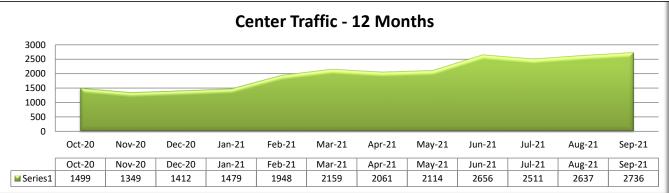
Other Recruitment Events 07/2021 - 9/2021

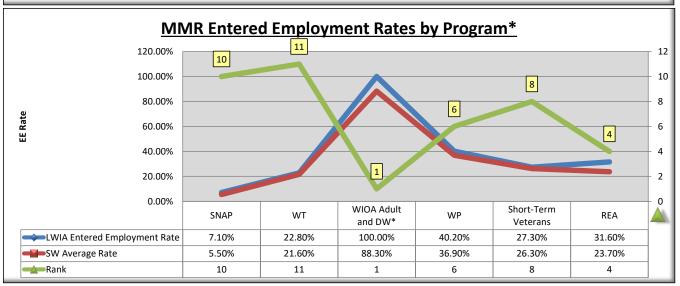
| Event Date | Event Name | Event Location | County |
|-------------------|-------------------------------------|----------------|--------|
| 7/20/2021 | Antennas For Communication | AFC Site | Marion |
| 7/20/2021 | ept of Agriculture/Consumer Service | Chiefland | Levy |
| 8/4/2021 | Wanzek | CF Lecanto | Citrus |
| 8/11/2021 | TrueCore | Lecanto Office | Citrus |
| 8/12/2021 | Kids Central | 14th Street | Marion |
| 8/19/2021 | MCPS | 14th Street | Marion |
| 8/24/2021 | Florida Mentor | Lecanto Office | Citrus |
| 8/26/2021 | Walts Brakes & More | 14th Street | Marion |
| 9/1/2021 | Everclear Pool Services | Lecanto Office | Citrus |
| 9/2/2021 | CSL Plasma | 14th Street | Marion |
| 9/3/2021 | Heart of Florida | HOF Site | Marion |
| 6/9/2021 | Staff America | 14th Street | Marion |
| | | | |
| | | | |
| | | | |
| | | | |



Workforce Intelligence



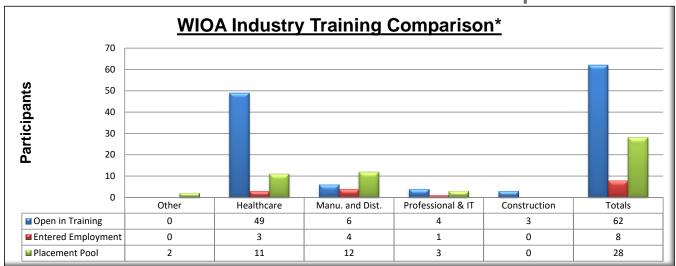


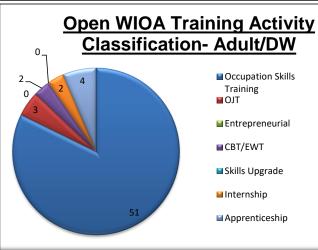


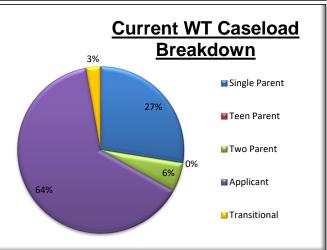
^{*#1} Ranking shared between 12 RWB's



Workforce Intelligence



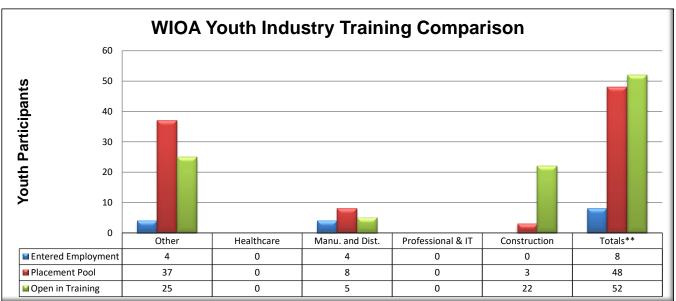


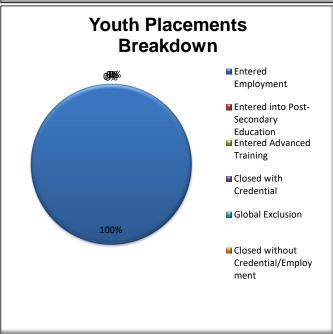


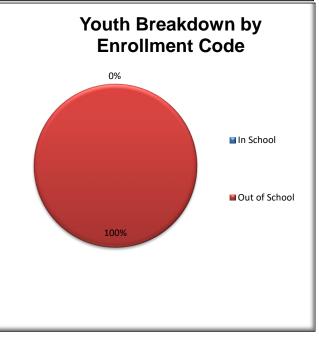
| Traffic | Sep-20 | Sep-21 | YTD 20.21 | YTD 21.22 |
|-----------------------------------|--------|--------|-----------|-----------|
| Newly Registered Job Seekers | 167 | 343 | 1,317 | 842 |
| Total Job Referrals | 760 | 852 | 2,471 | 3,407 |
| Managed Job Orders | 667 | 843 | 1,778 | 2,496 |
| External Job Orders | 4,125 | 8,547 | 11,583 | 26,465 |
| Overall Traffic | 1,355 | 2,736 | 3,768 | 7,898 |
| Receiving Reemployment Assistance | 2,676 | 2,428 | 10,888 | 5,609 |
| Welfare Transition | Sep-20 | Sep-21 | | |
| Participation Rate All Family | 0.3% | 14.8% | | |
| Case Load | 83 | 271 | | |



Youth Intelligence







| Youth Carry Forward: | 58 | AVG Closure Wage (With Credential): | \$12.67 |
|----------------------------|-----|-------------------------------------|-----------|
| Total Youth Closed: | 12 | AVG Closure Wage (No Credential): | \$0.00 |
| Total Youth Served: | 87 | ROI for PY 21/22 Youth Services: | \$295,032 |
| Average Training Lifespan: | 129 | | |



Monthly Services Summary

| Tre | affic | PY 14-15 | PY 15-16 | PY 16-17 | PY 17-18 | PY 18-19 | PY 19-20 | PY 20-21 | | PY2021 | 2022 | |
|--------------------|-------------------------|----------|----------|----------|----------|----------|----------|-----------|-------|--------|--------|--------|
| 110 | aiiic | F1 14-13 | F1 13-10 | F1 10-17 | F1 17-10 | F1 10-19 | F1 13-20 | F 1 20-21 | JUL | AUG | SEP | YTD |
| | 14th Street | 36,852 | 34,101 | 35,557 | 28,800 | 23,726 | 15,245 | 12,363 | 1,599 | 1,707 | 1,748 | 5,054 |
| | Lecanto | 9,231 | 8,448 | 8,071 | 6,278 | 6,392 | 4,255 | 4,723 | 581 | 617 | 653 | 1,851 |
| | Chiefland | 6,066 | 5,653 | 5,431 | 4,085 | 4,136 | 3,132 | 2,863 | 315 | 300 | 325 | 940 |
| Center Traffic | Talent Center | 1,214 | 1,458 | 697 | 1,319 | 1,072 | 846 | 526 | 16 | 13 | 10 | 39 |
| | *MCC 1 | 1,280 | 1,257 | 800 | 902 | 862 | 426 | - | - | - | - | 0 |
| | *MCC 2 | 750 | 342 | 282 | 359 | 398 | 151 | - | - | 14 | - | 14 |
| | Total | 55,393 | 51,259 | 50,141 | 41,743 | 36,586 | 24,055 | 20,475 | 2,511 | 2,651 | 2,736 | 7,898 |
| | Citrus | 98,047 | 71,187 | 57,011 | 37,587 | 22,002 | 17,190 | 10,079 | 1,188 | 1,093 | 871 | 3,152 |
| | Levy | 23,645 | 14,461 | 12,971 | 10,745 | 6,089 | 3,999 | 2,593 | 440 | 294 | 268 | 734 |
| Online Traffic | Marion | 242,259 | 180,839 | 155,810 | 116,901 | 67,101 | 40,990 | 24,857 | 3,094 | 2,662 | 2,325 | 8,081 |
| | Other | 36,540 | 23,425 | 8,356 | 12,218 | 6,387 | 3,337 | 1,959 | - | 249 | 238 | 487 |
| | Total | 400,491 | 289,912 | 234,148 | 177,451 | 101,579 | 65,516 | 39,488 | 4,722 | 4,298 | 3,702 | 12,454 |
| Events | Events | | 22 | 126 | 147 | 135 | 68 | 78 | 10 | 8 | 6 | 24 |
| Events | Attendees | | 1,808 | 4,535 | 4,028 | 3,406 | 1,042 | 1,736 | 273 | 60 | 164 | 497 |
| VA/ a ave a | " Davison | DV 44.45 | DV 45 40 | DV 40 45 | DV 45 40 | | DV 40.00 | DV 00 04 | | PY2021 | 2022 | |
| wagne | r Peyser | PY 14-15 | PY 15-16 | PY 16-17 | PY 17-18 | PY 18-19 | PY 19-20 | PY 20-21 | JUL | AUG | SEP | YTD |
| | Marion | 4,440 | 3,981 | 4,081 | 3,883 | 2,573 | 4,903 | 2,220 | 143 | 175 | 226 | 544 |
| Newly Registered | Citrus | 1,665 | 1,420 | 1,442 | 1,323 | 995 | 2,007 | 848 | 68 | 75 | 81 | 224 |
| Job Seekers | Levy | 403 | 339 | 376 | 375 | 272 | 442 | 205 | 18 | 20 | 36 | 74 |
| | Total | 6,508 | 5,808 | 5,899 | 5,581 | 3,840 | 7,352 | 3,273 | 229 | 270 | 343 | 842 |
| | Marion | 848 | 748 | 724 | 705 | 724 | 654 | 785 | 468 | 466 | 479 | 579 |
| Total Employers | Citrus | 307 | 305 | 308 | 283 | 155 | 183 | 204 | 95 | 89 | 83 | 122 |
| Posting Jobs | Levy | 84 | 90 | 82 | 77 | 54 | 56 | 65 | 30 | 28 | 25 | 33 |
| | Total | 1,239 | 1,143 | 1,114 | 1,066 | 933 | 893 | 1,054 | 593 | 583 | 587 | 734 |
| | Marion | 2801 | 3054 | 3326 | 3514 | 4854 | 4568 | 5316 | 636 | 590 | 597 | 1823 |
| | Citrus | 686 | 736 | 815 | 934 | 1157 | 1114 | 1456 | 182 | 173 | 211 | 566 |
| | Levy | 156 | 214 | 163 | 213 | 238 | 232 | 306 | 46 | 16 | 28 | 90 |
| Managed Job | Other | 102 | 177 | 177 | 73 | 78 | 41 | 67 | 3 | 7 | 7 | 17 |
| Orders | Subtotal | 3745 | 4181 | 4481 | 4734 | 6327 | 5955 | 7145 | 867 | 786 | 843 | 2496 |
| | External Job Orders | 30704 | 33972 | 31693 | 28587 | 32498 | 28846 | 66111 | 9,048 | 8,870 | 8,547 | 26,465 |
| | Total | 34649 | 38121 | 36174 | 33321 | 38825 | 34801 | 73256 | 9,915 | 9,656 | 9,390 | 28,961 |
| | % of internal vs. total | 11.39% | 10.88% | 12.39% | 14.21% | 16.30% | 17.11% | 9.75% | 8.74% | 8.14% | 8.98% | 8.62% |
| Welfare 1 | Transition | PY 14-15 | PY 15-16 | PY 16-17 | PY 17-18 | PY 18-19 | PY 19-20 | PY 20-21 | | PY2021 | | |
| TTOTICITO | Tanoition | | | | | | | | JUL | AUG | SEP | YTD |
| | Marion | 1,355 | 1,286 | 1,073 | 942 | 902 | 963 | 807 | 172 | 195 | 195 | 349 |
| Open Case Load | Citrus | 422 | 384 | 379 | 311 | 272 | 268 | 245 | 45 | 54 | 57 | 97 |
| Opon Gase Load | Levy | 161 | 180 | 150 | 136 | 108 | 135 | 112 | 17 | 19 | 19 | 37 |
| | Total | 1,938 | 1,850 | 1,602 | 1,389 | 1,282 | 1,366 | 1,164 | 234 | 268 | 271 | 483 |
| Participation Rate | All Family | 44.10% | 35.80% | 30.70% | 36.50% | 36.90% | 30.30% | 0.30% | 5.43% | 13.20% | 14.80% | 10.60% |



Training & Placements

| Troinir | 20 | PY 14-15 | PY 15-16 | PY 16-17 | PY 17-18 | PY 18-19 | PY 19-20 | PY 20-21 | | PY202 | 1 2022 | |
|-------------------|---------------|----------|----------|----------|----------|----------|----------|----------|-----|-------|--------|-----|
| Trainir | ıg | P1 14-15 | P1 15-16 | P1 10-17 | P1 17-10 | P1 10-19 | P1 19-20 | P1 20-21 | JUL | AUG | SEP | YTD |
| | Citrus | 115 | 142 | 121 | 91 | 122 | 31 | 8 | 1 | 1 | 5 | 5 |
| Occupation Skills | Levy | 68 | 54 | 34 | 24 | 19 | 6 | 4 | 1 | 1 | 1 | 1 |
| Training | Marion | 339 | 224 | 233 | 335 | 365 | 157 | 94 | 21 | 32 | 45 | 47 |
| | Subtotal | 522 | 420 | 388 | 450 | 506 | 194 | 106 | 23 | 34 | 51 | 53 |
| | Citrus | 0 | 0 | 0 | 0 | 6 | 1 | 1 | 0 | 0 | 0 | 0 |
| Skills Upgrade | Levy | 0 | 0 | 0 | 0 | 2 | 1 | 0 | 0 | 0 | 0 | 0 |
| Skills Opgrade | Marion | 0 | 0 | 0 | 2 | 59 | 35 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal | 0 | 0 | 0 | 2 | 67 | 37 | 1 | 0 | 0 | 0 | 0 |
| | Citrus | 8 | 8 | 13 | 4 | 3 | 0 | 0 | 0 | 2 | 3 | 3 |
| OJT | Levy | 1 | 0 | 0 | 0 | 3 | 0 | 2 | 0 | 0 | 0 | 0 |
| 001 | Marion | 22 | 11 | 14 | 81 | 97 | 8 | 2 | 0 | 0 | 0 | 0 |
| | Subtotal | 31 | 19 | 27 | 85 | 103 | 8 | 4 | 0 | 2 | 3 | 3 |
| | Citrus | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Entrepreneurial | Levy | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Littlepreneuriai | Marion | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal | 1 | 0 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Citrus | 1 | 5 | 2 | 4 | 3 | 2 | 4 | 0 | 0 | 0 | 0 |
| Internships | Levy | 0 | 0 | 0 | 0 | 0 | 3 | 1 | 0 | 0 | 0 | 0 |
| internships | Marion | 0 | 4 | 3 | 9 | 12 | 11 | 11 | 0 | 1 | 2 | 2 |
| | Subtotal | 1 | 9 | 5 | 13 | 15 | 16 | 16 | 0 | 1 | 2 | 2 |
| | Citrus | 8 | 5 | 2 | 7 | 0 | 6 | 8 | 0 | 0 | 1 | 1 |
| Customized | Levy | 2 | 0 | 1 | 6 | 1 | 32 | 32 | 0 | 0 | 1 | 1 |
| Training | Marion | 26 | 21 | 21 | 58 | 10 | 38 | 28 | 0 | 0 | 0 | 0 |
| | Subtotal | 36 | 26 | 24 | 71 | 11 | 76 | 68 | 0 | 0 | 2 | 2 |
| | Citrus | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 |
| Apprenticeship | Levy | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Apprenticeship | Marion | 0 | 0 | 0 | 0 | 0 | 8 | 5 | 4 | 4 | 4 | 4 |
| | Subtotal | 0 | 0 | 0 | 0 | 0 | 9 | 6 | 4 | 4 | 4 | 4 |
| | Total | 590 | 474 | 444 | 621 | 702 | 340 | 201 | 27 | 41 | 62 | 64 |
| Discomo | ntc | PY 14-15 | PY 15-16 | PY 16-17 | PY 17-18 | PY 18-19 | PY 19-20 | PY 20-21 | | PY202 | 1 2022 | |
| Placeme | 1112 | F1 14-15 | F1 13-16 | F1 10-17 | F1 17-10 | F1 10-19 | F1 19-20 | F1 20-21 | JUL | AUG | SEP | YTD |
| | Citrus | 343 | 260 | 225 | 189 | 122 | 58 | 32 | 1 | 7 | 4 | 12 |
| | Levy | 93 | 87 | 86 | 70 | 52 | 15 | 5 | 3 | 1 | 1 | 5 |
| | Marion | 1171 | 1275 | 944 | 1008 | 643 | 244 | 164 | 8 | 9 | 16 | 33 |
| External/New | / Hire Report | 9735 | 8680 | 6167 | 3002 | 1865 | 946 | 432 | 45 | 23 | 0 | 68 |
| | Total | 11342 | 10302 | 7422 | 4269 | 2682 | 1263 | 633 | 57 | 40 | 21 | 118 |



Workforce Intelligence

| | | CT Agreemer | nts PY20 | 021/2022 | | | | | |
|--|---------------|---|------------------|--------------------------|-------------------------------|----------------------|----------|----------|----------------------|
| Carry Forward from PY 20/21 | | | Number S | | | ı | | | |
| lew for PY 20/21 | | Amount S | | | | | | \$0.0 | |
| Business | Industry | Outcome Certification | Total Trained | Employer Contribution | CareerSource Reimbursement | Contract # | Begin | End Date | Status |
| Vinco Mfg., LLC | Manufacturing | QMS Training for Med Devices: FDAQAR and ISO 13485:2016 | 1 | \$1,511.90 | \$1,511.90 | CBT 21-08-01 | 09/20/21 | 09/24/21 | Completed - Retained |
| ncorp | Manufacturing | Autodesk Inventor Nastran: Essentials | 1 | \$608.50 | \$608.50 | CBT 21-08-02 | 09/13/21 | 09/14/21 | Completed - Retained |
| he Pregnancy & Family Life Center | Healthcare | | 1 | \$3,000.00 | \$3,000.00 | CBT 21-09-01 | | | In Progress |
| ncorp | Manufacturing | | 5 | \$6,534.88 | \$6,534.87 | CBT 21-10-01 | | | Awaiting Start Date |
| | | OJT Agreeme | nts PY2 | 021/2022 | | | | | |
| arry Forward from PY 20/21 | | | Number S | | | | | | |
| ew for PY 20/21 | | 3 | Amount S | Spent | | \$0.00 | | | |
| Business | Industry | Outcome Certification | Total Trained | Employer Contribution | CareerSource Reimbursement | Contract # | Begin | End Date | Status |
| Max-Air Heating and Air Conditioning, Inc. | Construction | Air Conditioning Service Technician | 1 | \$4,356.00 | \$6,838.95 | OJT 21-08-01 | 08/09/21 | 01/31/21 | In Progress |
| uCore Products LLC | Manufacturing | Fiberglass, Gel Coat Technician | 1 | \$4,800.00 | \$5,559.69 | OJT 21-08-02 | 08/30/21 | 11/28/21 | In Progress |
| he Pregnancy & Family Life Center | Healthcare | Operations Manager/ Nurse Manager | 1 | \$4,404.09 | \$4,544.09 | OJT 21-09-01 | 09/27/21 | 12/19/21 | In Progress |
| larion Precision Tool, Inc | Manufacturing | CNC Machinist | 1 | | | OJT 21-10-01 | | | |
| | | WE Agreeme | nts PY2 | 021/2022 | | | | | |
| Carry Forward from PY 20/21 | | | Number S | | | | | | |
| New for PY 20/21 | | 2 | Amount S | pent | | | | | \$0.0 |
| Business | Industry | Position | Total Trained | Wage | Begin | End Date | Status | | |
| lectus Media | IT | UX/UI Design Intern | 1 | \$19.80 | 08/16/21 | 11/07/21 In Progress | | | |
| Quad Nurse LLC | Healthcare | Administrative Assistant | 1 | \$10.80 | 08/30/21 | 11/21/21 In Progress | | | |
| | | Internship Agree | ments F | Y2021/2022 | | | | | |
| arry Forward from PY 20/21 | | | Number S | | | | | | |
| lew for PY 20/21 | | C | Amount S | Spent | | | | | \$0.0 |
| Business | Industry | Position | Total Trained | Wage | Begin | End Date | | S | tatus |

| Term | Definition |
|-------------------------|--|
| CBT | Custom Business Training |
| DW | Dislocated Worker (funding stream for WIOA) |
| Entered Employment Rate | The number of individuals exiting the system with employment divided by the total number of exiters. |
| LWIA | Local Workforce Investment Area |
| MMR | Monthly Management Report - produced by the State for the local areas |
| OJT | On the Job Training |
| RA | Reemployment Assistance (used to be Unemployment Compensation) |
| REA | Reemployment Assistance Act |
| Spidered Job Order | Job Orders pulled into the system from outside sources |
| WE | Work Experience |
| WIOA | Workforce Innovation and Opportunity Act (Training Program) |
| WP | Wagner Peyser Act (Universal Jobseeker Program) |
| WT | Welfare Transition Program |

PERFORMANCE MEASURES

PY 2021/2022

Numbers current as of 09/30/2021

| Performance Measure | Performance PY2019 | Performance PY2020 | Previous Month Performance August 2021 | Current Month Performance September 2021 | Performance YTD PY2021/2022 | Previous Month Ranking | State Ranking YTD PY2021/2022 |
|------------------------------------|-----------------------|-----------------------|--|--|-----------------------------|---------------------------|----------------------------------|
| WP Entered Employment Rate | 38.30% | 42.20% | 47.20% | 40.20% | 49.00% | 7 | 4 |
| WIOA AD/DW Entered Employment Rate | 96.70% | 80.80% | 100.00% | 100.00% | 100.00% | 1 | 1 |
| WTP Entered Employment Rate | 33.90% | 50.80% | 28.20% | 22.80% | 28.10% | 4 | 5 |
| | | | | | | | |
| All Family Partic. Rate | 33.30% | 0.30% | 13.20% | 14.80% | 10.60% | 4 | 3 |
| 2-Parent Partic. Rate | 53.40% | 0.20% | 3.70% | 5.60% | 2.40% | 4 | 8 |
| | | | Previously Reported Quarter | Current Reported Quarter | | | |
| IEP/ISS/IRP Quality Pass Rate | 93.30% | 90.00% | 80.00% | 100.00% | 90.00% | n/a | n/a |
| Case Note Quality Pass Rate | 99.30% | 100.00% | 100.00% | 100.00% | 100.00% | n/a | n/a |

NANAD.

Run Date: October 2021 All Family/2 Parent program data not reported due to Statewide Participation Waiver in response to COVID-19 Based on Local Monitoring Case Notes &IEP/ISS: PY2019



CITRUS COUNTY

SERVICES: JUL-SEP 2021

UNEMPLOYMENT DATA

| | JUL 2021 | AUG 2021 |
|------------------------|----------------|--------------|
| CITRUS | 6.5 % (3,174)* | 6.3% (3,102) |
| FLORIDA | 5.1% | 5.0% |
| US | 5.7% | 5.3% |
| Not conceptly adjusted | | |

Not seasonally adjusted

AVERAGE ANNUAL WAGE

| | 2018 | 2019 |
|---------|----------|----------|
| CITRUS | \$37,288 | \$38,122 |
| FLORIDA | \$50,092 | \$51,744 |

CANDIDATE SERVICES BUSINESS SERVICES

- Online Job Listings and Referrals
- Computers and Office Equipment (Copiers, Fax and Telephones)
- Resume Writing Assistance
- Networking Events and Job Fairs
- Employability Workshops
- · Career Counseling

- Recruitment Assistance
- Targeted Industry Talent Marketplaces
- Outplacement Services
- Training Grants
- Labor Market Data
- Financial Incentives

| TOTAL RECEIVING SERVICES | CENTER TRAFFIC | | | |
|--------------------------|------------------------------------|--|--|--|
| 765 | 1,851 | | | |
| VETERANS SERVED | TRAINING PROVIDED | | | |
| 62 | 32 | | | |
| BUSINESSES SERVED | WELFARE TO WORK TRANSITION | | | |
| 145 | 97 | | | |
| POSITIONS POSTED | TOTAL PLACEMENTS | | | |
| 675 | 25 Average Placement Wage: \$16.03 | | | |

Your Employment Solution Starts Here

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LEVY COUNTY

SERVICES: JUL-SEP 2021

UNEMPLOYMENT DATA

| | JUL 2021 | AUG 2021 |
|---------|-------------|------------|
| LEVY | 5.2% (911)* | 5.0% (891) |
| FLORIDA | 5.1% | 5.0% |
| US | 5.7% | 5.3% |
| | | |

Not seasonally adjusted

AVERAGE ANNUAL WAGE

| | 2018 | 2019 |
|---------|----------|----------|
| LEVY | \$32,670 | \$33,646 |
| FLORIDA | \$50,092 | \$51,744 |

CANDIDATE SERVICES BUSINESS SERVICES

- Online Job Listings and Referrals
- Computers and Office Equipment (Copiers, Fax and Telephones)
- Resume Writing Assistance
- Networking Events and Job Fairs
- Employability Workshops
- Career Counseling

- Recruitment Assistance
- Targeted Industry Talent Marketplaces
- Outplacement Services
- Training Grants
- Labor Market Data
- Financial Incentives

| TOTAL RECEIVING SERVICES | CENTER TRAFFIC | | | | | |
|--------------------------|----------------------------|--|--|--|--|--|
| 224 | 940 | | | | | |
| VETERANS SERVED | TRAINING PROVIDED | | | | | |
| 12 | 4 | | | | | |
| BUSINESSES SERVED | WELFARE TO WORK TRANSITION | | | | | |
| 34 | 37 | | | | | |
| | | | | | | |
| POSITIONS POSTED | TOTAL PLACEMENTS | | | | | |

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MARION COUNTY

SERVICES: JUL-SEP 2021

UNEMPLOYMENT DATA

| | JUL 2021 | AUG 2021 |
|---------|----------------|--------------|
| MARION | 5.5 % (8,106)* | 5.4% (7.885) |
| FLORIDA | 5.1% | 5.0% |
| US | 5.7% | 5.3% |
| N - 4 | | |

Not seasonally adjusted

AVERAGE ANNUAL WAGE

| | 2018 | 2019 |
|---------|----------|----------|
| MARION | \$38,265 | \$39,546 |
| FLORIDA | \$50,092 | \$51,744 |

CANDIDATE SERVICES BUSINESS SERVICES

- Online Job Listings and Referrals
- Computers and Office Equipment (Copiers, Fax and Telephones)
- · Resume Writing Assistance
- Networking Events and Job Fairs
- Employability Workshops
- · Career Counseling

- Recruitment Assistance
- Targeted Industry Talent Marketplaces
- Outplacement Services
- Training Grants
- Labor Market Data
- Financial Incentives

| TOTAL RECEIVING SERVICES | CENTER TRAFFIC | | | | |
|--------------------------|---|--|--|--|--|
| 1,936 | 5,093 | | | | |
| VETERANS SERVED | TRAINING PROVIDED | | | | |
| 127 | 144 | | | | |
| BUSINESSES SERVED | WELFARE TO WORK TRANSITION | | | | |
| 326 | 351 | | | | |
| POSITIONS POSTED | TOTAL PLACEMENTS | | | | |
| 3,615 | 72 Average Placement Wage: \$14.38 | | | | |

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Experiential Learning Contracts

PY2021-2022

| Customized Training | | | | | | | | | | | |
|--|---------------|--------------------------------|--------------------------|-------------------------------|------------------|------------|----------------------|--|--|--|--|
| Business | Industry | Total Trained | Employer Contribution | CareerSource Reimbursement | Begin | End Date | Status | | | | |
| Winco Mfg., LLC | Manufacturing | 1 | \$1,511.90 | \$1,511.90 | 9/20/2021 | 9/24/2021 | Completed - Retained | | | | |
| Ancorp | Manufacturing | 1 | \$608.50 | \$608.50 | 9/13/2021 | 9/14/2021 | Completed - Retained | | | | |
| The Pregnancy & Family Life Center | Healthcare | 1 | \$3,000.00 | \$3,000.00 | 10/11/2021 | 12/14/2021 | In Progress | | | | |
| Ancorp | Manufacturing | 5 | \$5,407.90 | \$5,407.90 | 11/8/2021 | 11/11/2021 | Awaiting Start Date | | | | |
| On the Job Training | | | | | | | | | | | |
| Business | Industry | Total Trained | Employer Contribution | CareerSource Reimbursement | Begin End Date | | Status | | | | |
| Max-Air Heating and Air Conditioning, Inc. | Construction | ruction 1 \$4,356.00 \$6,838.9 | | \$6,838.95 | 8/9/2021 | 1/31/2022 | In Progress | | | | |
| NuCore Products LLC | Manufacturing | 1 | \$4,800.00 | \$5,559.69 | 8/30/2021 | 11/28/2021 | In Progress | | | | |
| The Pregnancy & Family Life Center | Healthcare | 1 | \$4,404.09 | \$4,544.09 | 9/27/2021 | 12/19/2021 | In Progress | | | | |
| Marion Precision Tool, Inc | Manufacturing | 1 | | | | | Awaiting Start Date | | | | |
| | | Paid | d Work Exp | erience | | | | | | | |
| Business | Industry | Total Trained | Wage | Begin | | St | atus | | | | |
| Electus Media | IT | 1 | \$19.80 | 8/16/2021 | In Progress | | | | | | |
| Quad Nurse LLC | Healthcare | 1 | \$10.80 | | In Progress | | | | | | |
| | | | Internship |)S | | | | | | | |
| Business Industry Total Wage Begin Status | | | | | | | | | | | |

| Apprenticeship | | | | | | | | | | |
|-----------------------------------|---------------|----------------------|-----|-------------|---------------------------------------|--|--|--|--|--|
| Business | Industry | Total Trained Begin | | Status | | | | | | |
| | | | | | 2 In Progress / 1 Successful w/ emp / | | | | | |
| Marion Technical College | Manufacturing | Masonry | 9 | 9/1/2019 | 6 Unsuccessful (4 closed w/ emp) | | | | | |
| Lockheed Martin | Manufacturing | Electronic Assembler | 4 | Spring 2020 | 2 Hired PY20-21, 2 Hired PY 21-22 | | | | | |
| Marion Technical College | Construction | Carpentry | n/a | TBD | Delayed - Waiting on MTC Guidance | | | | | |
| College of Cental Florida / AHLEI | Other | Hospitality | n/a | TBD | Delayed due to Covid | | | | | |

N/A

YouthBuild Performance Update

2020-2022

YB Cohort 1: (July 1, 2020 – December 31, 2020)

Enrolled: 11 Completed: 8

Receiving HS Diploma: 8

Receiving Additional Certs: Certifications Total= 74 NRF- 8, AHLEI Front Desk-7, AHLEI Restaurant Server-8, AHLEI Guestroom Attendant-8, AHLEI Maintenance Employee-8, Forklift-9, Safe Staff-9, OSHA-

9, Warehouse- 8

Exited with Employment: 6
Exited with Education: N/A
Exited as Outcome: None

YB Cohort 2: 2/8/2021

Enrolled: 11 Completed: 9

Receiving HS Diploma: 7

Receiving Additional Certs: Certifications Total= 74 NRF- 8, AHLEI Front Desk-4, AHLEI Restaurant Server-4, AHLEI Guestroom Attendant-6, AHLEI Maintenance Employee-3, Forklift-11, Safe Staff-11,

OSHA-11, Warehouse- 9, HBI-7 # Exited with Employment: 6

Exited with Education:

YB Cohort 3: 8/23/2021

Enrolled: 12 Completed: N/A

Receiving HS Diploma: 3

Receiving Additional Certs: Certifications Total= 72 NRF- 9, AHLEI Front Desk-N/A, AHLEI Restaurant Server-N/A, AHLEI Guestroom Attendant-N/A, AHLEI Maintenance Employee-N/A, Forklift-10, Safe Staff-

12, OSHA-11, Warehouse- 11, HBI- N/A

Exited with Employment:

Exited with Education:

YB Cohort 4: TBD

Enrolled:

Completed:

Receiving HS Diploma:

Receiving Additional Certs:

Exited with Employment:

Exited with Education:



CITRUS HIRING INCENTIVE UPDATE

| BUSINESS INQUIRIES | JOBS POSTED | | | | |
|---------------------|---------------------|--|--|--|--|
| 27 | 14 | | | | |
| CANDIDATE INQUIRIES | CANDIDATE REFERRALS | | | | |
| 48 | 5 | | | | |
| HIRES | AVERAGE WAGE | | | | |
| 2 | \$11.56/hr | | | | |





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Contract Performance PY2021-2022

| CareerSource | | Q1 PY21-22 | | Q2 PY21-22 | | Q3 PY21-22 | | | Q4 PY21-22 | | | ANNUAL | | | |
|-------------------------|---------|------------|---------|------------|-----------|------------|---------|-----------|------------|---------|-----------|---------|---------|-----------|---------|
| County Chamber/EDC | # Goals | Goals Met | Rate | # Goals | Goals Met | Rate | # Goals | Goals Met | Rate | # Goals | Goals Met | Rate | # Goals | Goals Met | Rate |
| CITRUS (Citrus Chamber) | 4 | 3 | 75.00% | | | #DIV/0! | | | #DIV/0! | | | #DIV/0! | | | #DIV/0! |
| MARION (CEP) | 4 | 4 | 100.00% | | | #DIV/0! | | | #DIV/0! | | | #DIV/0! | | | #DIV/0! |

| | | Q1 PY21-22 | Q1 PY21-22 | | Q2 PY21-22 | | Q3 PY21-22 | | | Q4 PY21-22 | | | ANNUAL | | |
|-------------------------------------|------|--------------------------|------------|------|--------------------------|---------|------------|--------------------------|---------|------------|--------------------------|---------|--------|--------------------------|---------|
| Eckerd Youth Connects | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment | Rate | # Closed Successfully | Payment |
| Youth Positive Outcomes (Goal: 80%) | 93% | 14 | \$5,362.00 | | | | | | | | | | | | |

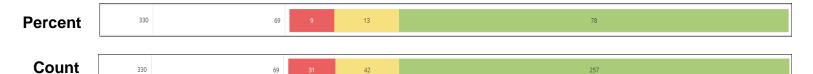


NET PROMOTER

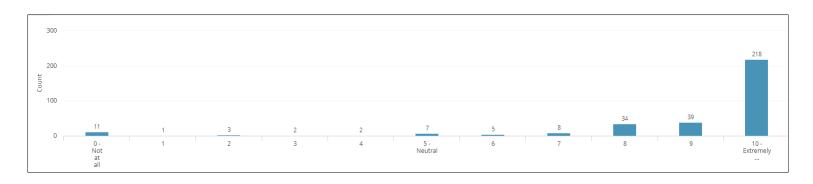
Transactional Net Promoter Cumulative Report - Jan 2021 to October 2021

| Job Seeker Report | Region 10 Net Promoter Score 2021 | | | |
|--------------------------------|-----------------------------------|--|--|--|
| Net Promoter Score–Area/Region | ▶ +69 | | | |

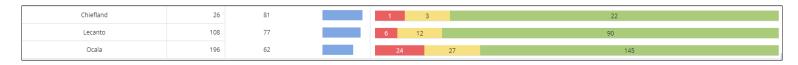
<u>Some Context on the Score</u>: This score is based on a survey taken approximately 1 to 4 weeks after the first service. Net Promoter scores range between -100 and +100. Based on global NPS standards, any score 0 to 49 would be considered "Good" – scores between 50 and 69 are "Excellent" and scores 70 and above are considered "World Class" or "Exceptional". Simply put, any positive score means that you have more promoters (advocates willing to recommend you) than detractors (unhappy or dissatisfied customers).



Transactional Net Promoter Score Distribution By Rating



Transactional Net Promoter Score By Office – By Count



Transactional Net Promoter Age - By Percent





NET PROMOTER

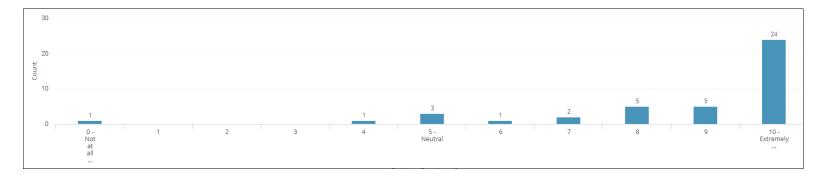
Business Net Promoter Cumulative Report - Jan 2021 to October 2021

| Employer - Business Report | Region 10 Business Net Promoter Score |
|--------------------------------|---------------------------------------|
| Net Promoter Score–Area/Region | ▶ +55 |

<u>Some Context on the Score</u>: This score is based on a survey taken approximately 2 weeks to 1 month after the first service. Net Promoter scores range between -100 and +100. Based on global NPS standards, any score 0 to 49 would be considered "Good" – scores between 50 and 69 are "Excellent" and scores 70 and above are considered "World Class" or "Exceptional". Simply put, any positive score means that you have more promoters (advocates willing to recommend you) than detractors (unhappy or dissatisfied customers).



Business Net Promoter Score Distribution By Rating



Business Net Promoter Score Distribution By Service Type

| Trigger Event | Ð | NPS | Distribution Detractors Passives Promoters | |
|------------------------------------|----|-----|--|----|
| Provided Job Fair Services | 2 | 50 | 50 | 50 |
| Provided Job Order Follow-up | 39 | 54 | 15 15 | 69 |
| Provided Mass Recruitment Services | 1 | 100 | 11 | 00 |



NET PROMOTER

Talent Center Cumulative Report Program Year 21 - 22

| Job Candidate Report | Talent Center Net Promoter Score (Jan 21 to October 21) |
|----------------------|---|
| Net Promoter Score | ▶ +98 |

<u>Some Context on the Score</u>: This score is based on a survey taken approximately 1 to 4 weeks after the first service. Net Promoter scores range between -100 and +100. Based on global NPS standards, any score 0 to 49 would be considered "Good" – scores between 50 and 69 are "Excellent" and scores 70 and above are considered "World Class" or "Exceptional". Simply put, any positive score means that you have more promoters (advocates willing to recommend you) than detractors (unhappy or dissatisfied customers).

Percent

55 97 2 98