

Form 8879-TF

THIS IS NOT A FILEABLE COPY e-file Signature Authorization for a Tax Exempt Entity

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	1	2021 and ending	JUN	30	20 2 2

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer

For calendar year 2021, or fiscal year beginning JULDo not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

CITRUS, LEVY, MARION REGIONAL WORKFORCE

EIN or SSN 59-3409057

Name and title of officer or person subject to tax

DEVELOPMENT BOARD,

THOMAS SKINNER

INC.

EXECUTIVE DIRECTOR

Part I	Type of Return and Return Information
Check the	box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and
Form 5330	O filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a
or 10a bel	ow, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b,
whichever	is applicable, blank (do not enter 0.). But, if you entered 0 on the return, then enter 0 on the applicable line below. Do not complete more

Part I.				
990 check here ▶ X	b	Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b <u>6</u>	<u>5,567,887</u>
990-EZ check here >	b	Total revenue, if any (Form 990-EZ, line 9)	2b _	
I120-POL check here ▶	b	Total tax (Form 1120-POL, line 22)	3b _	
990-PF check here ▶	b	Tax based on investment income (Form 990-PF, Part V, line 5)	4b _	
8868 check here ▶	b	Balance due (Form 8868, line 3c)	5b _	
990-T check here ▶	b	Total tax (Form 990-T, Part III, line 4)	6b _	
1720 check here ▶	b	Total tax (Form 4720, Part III, line 1)	7b _	
5227 check here ▶	b	FMV of assets at end of tax year (Form 5227, Item D)	8b _	
330 check here ▶	b	Tax due (Form 5330, Part II, line 19)	9b _	
3038-CP check here	b	Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b	
Declaration and Signatu	ıre	Authorization of Officer or Person Subject to Tax		
	120-POL check here	b	b Total revenue, if any (Form 990, Part VIII, column (A), line 12) b Total revenue, if any (Form 990-EZ, line 9) b Total tax (Form 1120-POL, line 22) b Tax based on investment income (Form 990-PF, Part V, line 5) b Balance due (Form 8868, line 3c) b Total tax (Form 990-T, Part III, line 4) b Total tax (Form 4720, Part III, line 1) b FMV of assets at end of tax year (Form 5227, Item D) b Tax due (Form 5330, Part III, line 19)	b Total revenue, if any (Form 990, Part VIII, column (A), line 12) b Total revenue, if any (Form 990-EZ, line 9) c 120-POL check here

, (EIN) and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a

PIN: check one box only	
X I authorize RICHARD C, POWELL to enter my PIN	34

personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

Under penalties of perjury, I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name

ERO firm name

Enter five numbers, but do not enter all zeros

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program. I will enter my PIN on the return's disclosure consent screen.

officer or person subject to tax ▶ **** THIS IS NOT A FILEABLE COPY ****

Certification and Authentication Part III

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

59226132025

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature
RICHARD C, POWELL

Date > 05/11/23

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2021)

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the

OMB No. 1545-0047

forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or CITRUS, LEVY, MARION REGIONAL WORKFORCE print DEVELOPMENT BOARD, INC. 59-3409057 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 3003 SW COLLEGE ROAD, STE 107, 107 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 34474 OCALA, FL Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 1041-A 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 8870 12 Form 990-T (trust other than above) 06 Form 990-T (corporation) SUSAN HELLER The books are in the care of ► 3003 SW COLLEGE ROAD, STE 107 - OCALA, FL 34474 Telephone No. ► 352-873-7939 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.5cm}$ 30 , $\hspace{0.5cm}$ 2022 ► X tax year beginning JUL 1, 2021 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

instructions

EXTENDED TO MAY 15, 2023

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. Inspection

<u>A</u>	ror ti	ne 2011 calendar year, or tax year beginning UUL 1, 2021 and ending	JUN 30, 2022	
В	Check applica	C Name of organization	D Employer identifi	cation number
	Add	CIIRUS, LEVI, MARION REGIONAL WORKFORCE		
F	Nam		59-34090	57
F	char Initia			
F	retu Fina	1 3003 SW COLLEGE BOAD STE 107 107	uite E Telephone numbe 352-873-	
	—lretu term ated	in-	G Gross receipts \$	6,567,887.
	□Ame	ended OCATA ET 2//7/	H(a) Is this a group re	
F	retu	lica-	for subordinates	
	tion pend	ding I	H(b) Are all subordinates in	—
$\overline{}$	Tay-o			list. See instructions
		site: WWW.CAREERSOURCECLM.COM	H(c) Group exemption	
		·		M State of legal domicile; FL
	art I		our or formation, =====	vi otato or rogar dormono, = =
	1	Briefly describe the organization's mission or most significant activities: THE ORGA	NIZATION BRING	GS TOGETHER
Activities & Governance		CITIZENS, EMPLOYERS AND EDUCATIONAL PROVIDERS		
nar	2	Check this box if the organization discontinued its operations or disposed of m		
Ver	3		3	28
Ö	4	Number of independent voting members of the governing body (Part VI, line 1b)		28
80	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)		73
/itie	6	Total number of volunteers (estimate if necessary)		0
ç	7 :	a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
_	1	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.
			Prior Year	Current Year
o o	8	Contributions and grants (Part VIII, line 1h)	7,406,896.	6,465,022.
Revenue	9	Program service revenue (Part VIII, line 2g)	101,154.	102,636.
ě	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,083.	229.
•	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0.	0.
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,509,133.	6,567,887.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	798,850.	627,980.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	4,144,632.	3,918,385.
Expenses	16	a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
ă		Total fundraising expenses (Part IX, column (D), line 25)	0.204.000	1 070 472
ш	''		2,324,920.	1,972,473.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	7,268,402.	6,518,838.
	19	Revenue less expenses. Subtract line 18 from line 12	240,731.	49,049.
Net Assets or		T. I. (D. I.V.); (10)	Beginning of Current Year	End of Year
SSe	20	Total assets (Part X, line 16)	1,453,598.	1,726,643. 1,436,052.
let A	21	Total liabilities (Part X, line 26)	454,687.	290,591.
P	art I	Net assets or fund balances. Subtract line 21 from line 20	434,007.	230,331.
		nalties of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the hest of my	knowledge and helief it is
		ect, and complete. Declaration of preparer (other than officer) is based on all information of which prep		r knowledge and belief, it is
truc	, 0011	Control than only is successful an information of which property	aror nas arry knowledge.	
Sig	ın	Signature of officer	Date	
He		THOMAS E. SKINNER, JR, EXECUTIVE DIRECTOR		
		Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Pai	d	RICHARD C. POWELL	05/11/23 if self-employ	P01426180
	- parer	Firm's name ▶ POWELL AND JONES, CPA'S		59-2145410
	Only	Firm's address 1359 SW MAIN BLVD		
_	_	LAKE CITY, FL 32025	Phone no. 38	6-755-4200
Ма	y the	IRS discuss this return with the preparer shown above? See instructions	· · · · · · · · · · · · · · · · · · ·	X Yes No

	CITRUS, LEVY, MARION REGIONAL WORKFORCE
_	990 (2021) DEVELOPMENT BOARD, INC. 59-3409057 Page 2
Pai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE ORGANIZATION BRINGS TOGETHER CITIZENS, EMPLOYERS AND EDUCATIONAL
	PROVIDERS TO DEVELOP PROGRAMS TO SUPPORT HIGH-QUALITY EDUCATION/TRAINING AND EMPLOYMENT SERVICES TO MEET REGIONAL WORKFORCE
	NEEDS.
2	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$3,567,686. including grants of \$409,422.) (Revenue \$
	THE WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA) SUPERSEDES THE JOB
	TRAINING PARTNERSHIP ACT (JTPA) AND AMENDS THE WAGNER-PEYSER ACT.WIOA
	ALSO CONTAINS THE ADULT EDUCATION AND FAMILY LITERACY ACT (TITLE II)
	AND THE REHABILITATION ACT AMENDMENTS OF 1998 (TITLE IV). WIOA REFORMS
	FEDERAL JOB TRAINING PROGRAMS AND CREATES A NEW, COMPREHENSIVE
	WORKFORCE INVESTMENT SYSTEM. THE REFORMED SYSTEM IS INTENDED TO BE
	CUSTOMER-FOCUSED, TO HELP AMERICANS ACCESS THE TOOLS THEY NEED TO MANAGE THEIR CAREERS THROUGH INFORMATION AND HIGH QUALITY SERVICES, AND
	MANAGE THEIR CAREERS THROUGH INFORMATION AND HIGH QUALITY SERVICES, AND TO HELP U.S. COMPANIES FIND SKILLED WORKERS.
	TO HELL U.D. COMPANIED FIND DRIBBED WORKERD.
4b	(Code:) (Expenses \$1,578,067. including grants of \$81,084.) (Revenue \$\$
	TEMPORARY ASSISTANCE FOR NEEDY FAMILIES (TANF) IS FEDERALLY FUNDED BUT
	IS ADMINISTRATED BY EACH STATE. TANF IS A FINANCIAL ASSISTANCE PROGRAM
	FOR LOW INCOME FAMILIES THAT HAVE CHILDREN AND FOR PREGNANT WOMEN IN
	THEIR LAST THREE MONTHS OF PREGNANCY. THE PROGRAM PROVIDES TEMPORARY
	FINANCIAL ASSISTANCE WHILE AT THE SAME TIME HELPS TANF RECIPIENTS FIND
	JOBS THAT WILL ALLOW THEM TO SUPPORT THEMSELVES.
	(Code:) (Expenses \$ 275,686 • including grants of \$ 128,394 •) (Revenue \$
4c	YOUTHBUILD - YOUTHBUILD PARTNERS WITH OPPORTUNITY YOUTH TO BUILD THE
	SKILLSETS AND MIND SETS THAT LEAD TO LIFELONG LEARNING, LIVELIHOOD AND
	LEADERSHIP.

4d Other program services (Describe on Schedule O.)

9,080.) (Revenue \$

102,865.)

Total program service expenses

Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			l
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			l
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			l
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			l
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			l
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			l
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			l
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			٠.,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			٠,,
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	١	v	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	١		₩
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		_
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	14b		x
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140		
15		15		x
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
16		46		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	17		x
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		 ^ `
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10		X
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		├^
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		x
20-	complete Schedule G, Part III	202		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b		 ^ `
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
41	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21		x
	democre government on trait ix, column (x), interest the second place of the column training the second sec		L	

Page 3

Page 4

59-3409057

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			.,
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			X
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
28	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		1
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а		28a		x
h	"Yes," complete Schedule L, Part IV A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	200		
Ū	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			,,
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			.,
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	
Par	Note: All Form 990 filers are required to complete Schedule O 't V Statements Regarding Other IRS Filings and Tax Compliance	38	X	<u> </u>
. ui	Check if Schedule O contains a response or note to any line in this Part V			
	Chook it Constitute C contains a response of note to any line in this Fart v		Voc	No
10	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 27		Yes	INO
b				
C	Enter the Harrist of Forms W 24 monded of mine tal. Enter of mine tappings to			
J	(gambling) winnings to prize winners?	1c		

DEVELOPMENT BOARD, INC.
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No						
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х							
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.									
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b		X						
	, in the termine of, provide an explanation of concedure comments									
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			, .						
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X						
D	If "Yes," enter the name of the foreign country									
E	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	En		Х						
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a 5b		X						
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5c		122						
C 62	If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	30								
6a	any contributions that were not tax deductible as charitable contributions?	6a		x						
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	ua								
b	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).	OD.								
, a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b								
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required									
•	to file Form 8282?	7c		x						
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d									
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e								
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f								
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g								
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h								
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the									
	sponsoring organization have excess business holdings at any time during the year?	8								
9	Sponsoring organizations maintaining donor advised funds.									
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a								
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b								
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities									
11	Section 501(c)(12) organizations. Enter:									
	Gross income from members or shareholders									
b	Gross income from other sources. (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)	40								
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state?	13a								
а	Note: See the instructions for additional information the organization must report on Schedule O.	ISa								
b										
	organization is licensed to issue qualified health plans									
С	Enter the amount of reserves on hand									
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х						
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b								
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or									
	excess parachute payment(s) during the year?	15		х						
	If "Yes," see the instructions and file Form 4720, Schedule N.									
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х						
	If "Yes," complete Form 4720, Schedule O.									
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any									
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17								
	If "Ves." complete Form 6069									

59-3409057

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

_	Check if Schedule O contains a response or note to any line in this Part VI					X					
Sec	tion A. Governing Body and Management					l					
		١.	ا مو		Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	28								
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	۱									
	, , , , , , , , , , , , , , , , , , , ,										
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	any other	2		Х					
	officer, director, trustee, or key employee?										
3											
				3		X					
4	Did the organization make any significant changes to its governing documents since the prior Form 9			4		X					
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?		5		X					
6	Did the organization have members or stockholders?			6		X					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point	one or			,,					
	more members of the governing body?			7a		X					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	ockho	lders, or								
	persons other than the governing body?			7b		X					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	=								
а	The governing body?			8a	_X_						
b	Each committee with authority to act on behalf of the governing body?			8b	X						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read										
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			9		X					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue	Code.)								
					Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?			10a		X					
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	X						
11a	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?										
b	b Describe on Schedule O the process, if any, used by the organization to review this Form 990.										
12a	2a Did the organization have a written conflict of interest policy? If "No," go to line 13										
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to con	flicts?	12b	X						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	'es," d	escribe								
	on Schedule O how this was done			12c	X						
13	Did the organization have a written whistleblower policy?			13	X						
14	Did the organization have a written document retention and destruction policy?			14	X						
15	Did the process for determining compensation of the following persons include a review and approva	l by in	dependent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?										
а	The organization's CEO, Executive Director, or top management official			15a	Х						
b	Other officers or key employees of the organization			15b	Х						
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements	nent w	ith a								
	taxable entity during the year?			16a		Х					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	e its p	articipation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	izatior	ı's								
	exempt status with respect to such arrangements?			16b							
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed ▶ NONE										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	nd 990	-T (section 501(c)(3)s	only)	availal	ble					
	for public inspection. Indicate how you made these available. Check all that apply.										
	Own website Another's website X Upon request Other (explain	on So	chedule O)								
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co		,	financ	cial						
	statements available to the public during the tax year.		-								
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	d records								
	SUSAN HELLER - 352-873-7939										
	3003 SW COLLEGE ROAD, STE 107, OCALA, FL 34474										

DEVELOPMENT BOARD, INC. 59-3409057

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organiz (A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average	Position						Reportable	Reportable	Estimated
	hours per	box	(do not check mor box, unless person			s both	an	compensation	compensation	amount of
	week	_	cer an	d a di	irecto	r/trus	tee)	from	from related	other
	(list any	trustee or director						the	organizations	compensation
	hours for	or di	99:			sated		organization	(W-2/1099-MISC/	from the
	related organizations	rustee	l trusi		99/	npen		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related
	below	dual t	Institutional trustee	_	mplo)	st cor	-	1000 (420)		organizations
	line)	Individual 1	Institu	Officer	Key employee	Highest compensated employee	Former			
(1) THOMAS SKINNER	40.00									
CEO		Х		Х				139,666.	0.	22,970.
(2) DALE FRENCH	1.00									
EXECUTIVE VICE PRESIDENT		Х		Х				101,977.	0.	18,794.
(3) DARLENE GODDARD	1.00									
BOARD MEMBER		Х						0.	0.	0.
(4) KEVIN CUNNINGHAM	1.00									
BOARD MEMBER		Х						0.	0.	0.
(5) DR. MARK PAUGH	1.00									
BOARD MEMBER		Х						0.	0.	0.
(6) ANGIE WHITE	1.00	1								
BOARD MEMBER		Х						0.	0.	0.
(7) PAT REDDISH	1.00	l								
BOARD MEMBER		Х						0.	0.	0.
(8) PETE BEASLEY	1.00	l								
BOARD MEMBER	4 00	Х						0.	0.	0.
(9) TED KNIGHT	1.00	l								
BOARD MEMBER		Х						0.	0.	0.
(10) THERESA FLICK	1.00	l								
BOARD MEMBER	1 00	Х						0.	0.	0.
(11) JORGE MARTINEZ	1.00								•	
BOARD MEMBER	1 00	Х						0.	0.	0.
(12) FREDRICK MORGAN	1.00	٠,,		37					_	_
BOARD MEMBER -TREASURER	1 00	Х		Х				0.	0.	0.
(13) ARNO PROCTOR	1.00	х							_	_
BOARD MEMBER (14) JUDY HOULIOS	1 00	A						0.	0.	0.
	1.00	₩.						_	_	_
BOARD MEMBER (15) KATHY JUDKINS	1.00	Х						0.	0.	0.
BOARD MEMBER - PAST CHAIR	1.00	х		х				0.	0.	0.
(16) CARL FLANAGAN	1.00	<u> </u>		Δ				0.	U •	J .
BOARD MEMBER	1.00	х						0.	0.	0.
(17) CHRISTIE MCELROY	1.00	^						0.	· ·	0.
BOARD MEMBER	1.00	Х						0.	0.	0.
		77							U •	Form 990 (2021)

Page 7

DEVELOPMENT BOARD, INC.

Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	d Hig	ghes	st C	ompensated Employee	s (continued)				
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E)												(F)	
Name and title	Average Position (do not check more than one							Reportable	Reportable		Es	timate	d
	hours per	box	, unle	ss pei	rson i	is bot	n an	compensation	compensation		an	nount c	of
	week	_	cer an	nd a d	irecto	or/trus	tee)	from	from related			other	
	(list any	rector						the	organizations	.		pensat	
	hours for related	or di	e e			ated		organization	(W-2/1099-MISC	′		om the	
	organizations	ustee	trust		e e	Suedi		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)		•	anizatio	
	below	ual tr	tional		ploye	t con		1099-NEC)				d relate anizatio	
	line)	Individual trustee or director	Institutional trustee	Offlicer	Key employee	Highest compensated employee	Former				orge	ıııızatıc	1113
(18) EQUILLA WHEELER	1.00	=	=	-		1 0	-			十			
BOARD MEMBER		х						0.	C).			0.
(19) DEBRA STANLEY	1.00									\dashv			
BOARD MEMBER		х						0.	C).			0.
(20) JOHN HEMKEN	1.00									Ť			
BOARD MEMBER		Х						0.	C).			0.
(21) JOHN MURPHY	1.00							-	-	ヿ			
BOARD MEMBER		Х						0.	C).			0.
(22) JOYCE WILSON	1.00									ヿ			
BOARD MEMBER		Х						0.	C).			0.
(23) LEWRISSA MAINWARING	1.00												
BOARD MEMBER		Х						0.	C).			0.
(24) ALBERT JONES	1.00												
BOARD MEMBER		Х						0.	C).			0.
(25) TIFFANY WIGGINS	1.00												
BOARD MEMBER		Х						0.	C).			0.
(26) KIM BAXLEY	1.00												
BOARD MEMBER - CHAIR		Х		Х				0.).			0.
1b Subtotal							ightharpoons	241,643.).	4	1,76	
c Total from continuation sheets to Part VI	l, Section A						ightharpoons	0.).			0.
d Total (add lines 1b and 1c)							<u> </u>	241,643.).	4	1,76	4.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove	e) wh	o re	eceived more than \$100,	000 of reportable				_
compensation from the organization													2
										Г		Yes	No
3 Did the organization list any former officer,	•		•	•	•		•	•	•				
line 1a? If "Yes," complete Schedule J for si										.	3		X
4 For any individual listed on line 1a, is the su										-		7,7	
and related organizations greater than \$150											4	Х	
5 Did any person listed on line 1a receive or a	•				,		elate	ed organization or individ	lual for services				37
rendered to the organization? If "Yes." com	plete Schedule	e J f	or st	ıch i	oers	on					5		X
Section B. Independent Contractors							41		100,000 - 1				
1 Complete this table for your five highest con	•	•							•	ารสเ	ion tro	om	
the organization. Report compensation for t	ine calendar ye	eare	enair	ıg w	ith C	or wi	tnin		ear.			•\	
(A) Name and business	address							(B) Description of s	ervices	C	(C omper	') nsation	1
							\dashv	2000р	-	_			•
COLLEGE OF CENTRAL FL FOUNDATION 3001 SW COLLEGE ROAD, OCALA, FL				4			ŀ	RENT		159,941.			L1 .
SOUL BY COLLEGE HOLD, COL	<u> </u>	<u> </u>				T	11111				<i>.</i> , , , .		
2 Total number of independent contractors (in \$100,000 of compensation from the organize	_	ot lir	nited	ot to	thos 1	se lis L	ted	above) who received mo	ore than				
T,										_	_		

Form 990 DEVELOPME	ENT BOAR	RD,	I	NC					59-340	9057
Part VII Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, a	nd F	ligh	est (Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(cl				арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	recto				empl		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee				organizations
	below	idual	ution	 	oldm	st co	-e-			0. ga <u>_</u>
	line)	Indiv	Instit	Officer	Key employee	High	Former			
(27) CHARLES HARRIS	1.00									
BOARD MEMBER		Х						0.	0.	0.
(28) BRANDON WHITEMAN	1.00									
BOARD MEMBER - VICE CHAIR		Х		Х				0.	0.	0.
(29) JEFF CHANG	1.00									
BOARD MEMBER		Х						0.	0.	0.
(30) LANNY MATHIS	1.00									
BOARD MEMBER		Х						0.	0.	0.
(31) CIRA SCHNETTLER	1.00			l						
SECRETARY				Х				0.	0.	0.
						_				
			_			_				
		1								
			_			_				
Tatalda Bartilli C. II. A.II.										
Total to Part VII, Section A, line 1c								1		

Page 9

Form 990 (2021) DEVELOP
Part VIII | Statement of Revenue

			Check if Schedule O	contai	ine a roc	nonco	or note to any li	oo in this Part VIII			
			Check if Schedule O	Jornal	ilis a res	<u>porise (</u>	or note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1	b c d e f	Membership dues Fundraising events	ibutio grants above	11: 10: 10: 10: 10: 10: 10: 10: 10: 10:	6 6 ,	465,022.	6,465,022.			
<u> </u>			Totall / Ida III loo Ta II				Business Code				
a	2	а	PROGRAM INCOM	Έ			561300	102,636.	102,636.		
, vic		b									
Ser		С									
am		d									
Program Service Revenue		е									
Pro		f	All other program service	reven	ue						
			T-4-1 A-1-1 E 0- 06					102,636.			
	3		Investment income (include	ding d	ividends	s, intere	est, and				
			other similar amounts)				>	229.	229.		
	4		Income from investment of	of tax-	exempt	bond p	roceeds				
	5		Royalties				_				
					(i) R	eal	(ii) Personal				
	6	а	Gross rents	6a							
		b	Less: rental expenses	6b							
		С	Rental income or (loss)	6с							
			Net rental income or (loss))			T .				
	7	а	Gross amount from sales of		(i) Secu	ırities	(ii) Other	_			
			assets other than inventory	7a							
_		b	Less: cost or other basis								
Revenue			and sales expenses	7b				_			
eve			Gain or (loss)	7c							
Ŗ			Net gain or (loss)				<u> </u>				
Other	8	а	Gross income from fundraising	ng eve	•	.					
0			including \$	line 4	Of						
			contributions reported on		•	0.					
		h	Part IV, line 18 Less: direct expenses					-			
			Net income or (loss) from				<u> </u>				
			Gross income from gamin		-						
	Ŭ	u	Part IV, line 19								
		h	Less: direct expenses								
			Net income or (loss) from				•				
			Gross sales of inventory, I								
			and allowances			10a					
		b	Less: cost of goods sold								
			Net income or (loss) from				>				
,							Business Code				
ous e	11	а									
ane anu		b									
scellaneo Revenue		С									
Miscellaneous Revenue		d	All other revenue								
			Total. Add lines 11a-11d		<u></u>	<u></u>	>	6 565 225	100 055		
	12		Total revenue. See instruction	ns				6,567,887.	I 102,865.	0.	l 0.

59-3409057 Page **10**

Form 990 (2021) DEVELOPMENT B Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must comp	lete all columns. All othe	r organizations must con	nplete column (A).	
	Check if Schedule O contains a respons	se or note to any line in t	this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	627,980.	627,980.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	202 620	155 554	120 074	
_	trustees, and key employees	293,628.	155,554.	138,074.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
7	persons described in section 4958(c)(3)(B)	2,782,405.	2,428,388.	354,017.	
7 8	Other salaries and wages Pension plan accruals and contributions (include	2,102,403.	2, 420, 300 •	334,0110	
J	section 401(k) and 403(b) employer contributions)	149,944.	134,670.	15,274.	
9	Other employee benefits	480,791.	405,412.	75,379.	
10	Payroll taxes	211,617.	179,225.	32,392.	
11	Fees for services (nonemployees):	==, •= · •	-,	,	
а	Management				
b	Legal	4,820.	1.	4,819.	
С	Accounting	16,500.		16,500.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties	47,187.	47,187.		
16	Occupancy	74,182.	55,124.	19,058.	
17	Travel	74,102.	33,124.	19,030.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	6,275.	2,679.	3,596.	
20	Interest	20,595.	19,011.	1,584.	
21	Payments to affiliates	= 3 / 3 2 3 4	=>, ===	_,,,,,,	
22	Depreciation, depletion, and amortization	205,879.	190,049.	15,830.	
23	Insurance	76,677.	35,243.	41,434.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
_	amount, list line 24e expenses on Schedule 0.) SUBCONTRACT	724,029.	724,029.		
a b	COMMUNICATIONS	174,890.	162,282.	12,608.	
C	CONTRACT LABOR OTHER	147,449.	128,789.	18,660.	
d	OUTREACH DADOR OTHER	130,253.	129,372.	881.	
-	All other expenses SEE SCH O	343,737.	360,369.	-16,632.	
25	Total functional expenses. Add lines 1 through 24e	6,518,838.	5,785,364.	733,474.	0.
26	Joint costs. Complete this line only if the organization	, , ,	, , , , , ,	,	
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					000

59-3409057 Page **11**

Form 990 (2021)
Part X | Balance Sheet

Par	LA	Balance Sheet					
		Check if Schedule O contains a response or no	te to an	y line in this Part X			(P)
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,423.	1	1,833.
	2	Savings and temporary cash investments			484,007.		865,029.
	3	Pledges and grants receivable, net	859,097.	3	471,529.		
	4	Accounts receivable, net	57,130.	4	5,419.		
	5	Loans and other receivables from any current of					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqual	ified per	sons (as defined			
		under section 4958(f)(1)), and persons describe		6			
Si l	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use		8			
Ϋ́	9	Prepaid expenses and deferred charges			38,636.	9	50,385.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	2,373,666.			
	b	Less: accumulated depreciation	10b	2,048,204.	6,319.	10c	325,462.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	6,986.	15	6,986.		
	16	Total assets. Add lines 1 through 15 (must equ			1,453,598.	16	1,726,643.
	17	Accounts payable and accrued expenses	756,856.	17	608,500.		
	18	Grants payable		18			
	19	Deferred revenue			242,055.	19	319,842.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
s	22	Loans and other payables to any current or form	ner offic	er, director,			
Liabilities		trustee, key employee, creator or founder, subs					
apil		controlled entity or family member of any of the	se perso	ons		22	
ו בֿי	23	Secured mortgages and notes payable to unrel	ated thir	d parties		23	
	24	Unsecured notes and loans payable to unrelate	d third p	parties		24	
	25	Other liabilities (including federal income tax, pa	ayables	to related third			
		parties, and other liabilities not included on line	s 17-24)	. Complete Part X			
		of Schedule D			0.		507,710.
	26	Total liabilities. Add lines 17 through 25			998,911.	26	1,436,052.
		Organizations that follow FASB ASC 958, ch	eck here	• ▶ □			
Ses		and complete lines 27, 28, 32, and 33.					
<u>a</u> u	27	Net assets without donor restrictions		27			
Ba	28	Net assets with donor restrictions		28			
pu		Organizations that do not follow FASB ASC 9					
<u>.</u>		and complete lines 29 through 33.					
Sor	29	Capital stock or trust principal, or current funds	454,687.	29	290,591.		
set	30	Paid-in or capital surplus, or land, building, or e			0.	30	0.
As	31	Retained earnings, endowment, accumulated in			0.	31	0.
Net Assets or Fund Balances	32	Total net assets or fund balances			454,687.	32	290,591.
_	33	Total liabilities and net assets/fund balances			1,453,598.	33	1,726,643.

Pai	TXI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1 (5,56	7,8	<u>87.</u>	
Total expenses (must equal Part IX, column (A), line 25)						
3 Revenue less expenses. Subtract line 2 from line 1						
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	45	4,6	87.	
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8	-21	3,1	<u>45.</u>	
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	29	0,5	91.	
Pai	t XII Financial Statements and Reporting	•				
	Check if Schedule O contains a response or note to any line in this Part XII				X	
				Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		2b	X	<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit				
	Act and OMB Circular A-133?		За	Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х		
			Form	990	(2021)	

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

CITRUS, LEVY, MARION REGIONAL WORKFORCE

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

DEVELOPMENT BOARD, 59-3409057 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

DEVELOPMENT BOARD, INC.

59-3409057 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support	71		,			
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	6470273.	6918510.	7408213.	7406896.	6465022.	34668914.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	645055	6040540	7100010	7105005	5455000	0.4.5.5.0.4.4
	Total. Add lines 1 through 3	6470273.	6918510.	7408213.	7406896.	6465022.	34668914.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						24660014
	Public support. Subtract line 5 from line 4.						34668914.
		() 0047	(1) 0040	() 0040	(1) 0000	() 0004	(O.T.)
	ndar year (or fiscal year beginning in)	(a) 2017 6470273.	(b) 2018 6918510.	(c) 2019 7408213.	(d) 2020 7406896.	(e) 2021	(f) Total 34668914.
	Amounts from line 4	04/02/3.	0910310.	7400213.	7400090.	0403022.	34000914.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	709.	1,579.	1,595.	1,083.	229.	5,195.
•	and income from similar sources	703.	1,319.	1,393.	1,003.	229.	3,193.
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)	158,712.				102,634.	261,346.
11	Total support. Add lines 7 through 10						34935455.
12	Gross receipts from related activities,	etc. (see instruction	ons)	ı		12	
	First 5 years. If the Form 990 is for the	•	,				
	organization, check this box and stor						
Sec	ction C. Computation of Publi						
	Public support percentage for 2021 (li			column (f))		14	99.24 %
15	Public support percentage from 2020					15	99.18 %
16a	33 1/3% support test - 2021. If the o					ore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization				▶ X
b	33 1/3% support test - 2020. If the o	organization did no	t check a box on l	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			>
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact	s-and-circumstanc	es test, check this	box and stop her	r e. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	st. The organization	n qualifies as a pu	blicly supported or	rganization		>
b	10% -facts-and-circumstances test	- 2020. If the org	anization did not o	check a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	nstances test, chec	ck this box and st	op here. Explain i	n Part VI how the	
	organization meets the facts-and-circu	umstances test. Th	e organization qua	alifies as a publicly	supported organiz	zation	▶∐
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instructions	s >

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	now, picase comp	Sicie Fart II.,				
Calen	dar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 (Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
1 1	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
;	Gross receipts from activities that are not an unrelated trade or business under section 513						
i	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
1	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
f	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
C	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.) tion B. Total Support						
Calen	dar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 / 10a (Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b l	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
11 ;	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)					1	
	First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,
	check this box and stop here						>
	tion C. Computation of Public			. (6)		T 45	
	Public support percentage for 2021 (li		•	column (t))		15	<u>%</u>
	Public support percentage from 2020					16	%
	tion D. Computation of Inves			ino 10! (^)		17	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from 2			on line 14 and line		18	7 is not
	33 1/3% support tests - 2021. If the					_4:	▶ □
b :	more than 33 1/3%, check this box an 33 1/3% support tests - 2020. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, ched		-	•		-	
20 1	Private foundation. If the organization	a did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
4		
1		
2		
_		
3a		
3b		
_		
Зс		
40		
4a		
4b		
4c		
5a		
Ja		
5b		
5с		
6		
7		
,		
8		
9a		
9b		
90		
9c		
10a		
10b		

59-3409057 Page 5

Par	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	ns).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	e instruction	· .	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard	3b	i	I

<u>Schedule A (Form 990) 2021</u> **DEVELOPMENT BOARD, INC.** 59-3409057 Page 6

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust on N	lov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	complete S	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally	v integrated	d Type III supporting orga	inization (see

Schedule A (Form 990) 2021

instructions).

Schedule A (Form 990) 2021 DEVELOPMENT BOARD, INC. 59-3409057 Page 7

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Secti	on D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exempt	purposes		1	J an Jan 1941
2	Amounts paid to perform activity that directly furthers exempt pu				
	organizations, in excess of income from activity	2			
3	Administrative expenses paid to accomplish exempt purposes of	f supported organizations		3	
4	Amounts paid to acquire exempt-use assets	oupported organizations		4	
5	Qualified set-aside amounts (prior IRS approval required - provide	le details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	o dotano m		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the or	rganization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions) (i) (ii) Underdistributions Pre-2021		ıs	(iii) Distributable Amount for 2021	
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	From 2017				
С	c From 2018				
d	1 From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
<u>i</u>	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
d	Excess from 2020				

Schedule A (Form 990) 2021

59-3409057 Page 8 DEVELOPMENT BOARD, INC. Schedule A (Form 990) 2021 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. Part VI (See instructions.)

132028 01-04-22 Schedule A (Form 990) 2021

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

0004

2021

OMB No. 1545-0047

Name of the organization

Organization type (check one):

CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.

Employer identification number

59-3409057

Filers of:		Section:					
Form 990	or 990-EZ	$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization					
		4947(a)(1) nonexempt charitable trust not treated as a private foundation					
		527 political organization					
Form 990	-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
	Check if your organization is covered by the General Rule or a Special Rule . Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General	Rule						
	For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.						
Special F	Rules						
	sections 509(a)(1) a	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
answer "I	No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify requirements of Schedule B (Form 990).					

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Name of organization
CITRUS, LEVY, MARION REGIONAL WORKFORCE
DEVELOPMENT BOARD, INC.

Employer identification number

59-3409057

Part I	Contributors (see instructions). Use duplicate copies of Part I if additiona	I space is needed.	
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No1	FLORIDA DEPARTMENT OF ECONOMIC OPPORTUNITY 107 EAST MADISON STREET TALLAHASSEE, FL 32025	\$5,962,430.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4 US DEPARTMENT OF LABOR 200 CONSTITUTION AVE. NW, ROOM S-1032 WASHINGTON, DC 20210	\$ 275,686.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	Nume, addi eds, and Eif T T	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
NO.	Name, auuress, anu ZIP + 4	\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization
CITRUS, LEVY, MARION REGIONAL WORKFORCE
DEVELOPMENT BOARD, INC.

Employer identification number

59-3409057

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization **Employer identification number** CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC. 59-3409057 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year Part III from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.

Employer identification number 59-3409057

Pai	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	conferring
_			
Pai	TII Conservation Easements. Complete if the org	anization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	`	
	Preservation of land for public use (for example, recreat		f a historically important land area
	Protection of natural habitat	Preservation of	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualification of the Assaurance of the Assaura	ed conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
_	Total number of conservation easements		
b			
	Number of conservation easements on a certified historic stru		
a	Number of conservation easements included in (c) acquired at	•	
•	listed in the National Register		
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	e organization during the tax
4	year Number of states where property subject to conservation ease	oment is located	
5	Does the organization have a written policy regarding the peri	•	
3	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h		
·	>		sorranor, casomorno acimig and year
7	Amount of expenses incurred in monitoring, inspecting, handl	ling of violations, and enforcing conserva	tion easements during the year
	▶ \$,
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170((h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?	-	
9	In Part XIII, describe how the organization reports conservatio		
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's financial statem	ents that describes the
_	organization's accounting for conservation easements.		
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or Ot	ther Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958	3, not to report in its revenue statement a	and balance sheet works
	of art, historical treasures, or other similar assets held for public	lic exhibition, education, or research in fu	urtherance of public
	service, provide in Part XIII the text of the footnote to its finance	cial statements that describes these item	ns.
b	If the organization elected, as permitted under FASB ASC 958	B, to report in its revenue statement and I	balance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	nerance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical trea		ıl gain, provide
	the following amounts required to be reported under FASB AS	_	
а	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		

CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD. INC 59-3409057 Schedule D (Form 990) 2021 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): Public exhibition Loan or exchange program Scholarly research Other h Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? No Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or Part IV reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No If "Yes," explain the arrangement in Part XIII and complete the following table: Amount 1c c Beginning balance 1d Additions during the year Distributions during the year 1e Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Nο If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back **1a** Beginning of year balance Contributions Net investment earnings, gains, and losses Grants or scholarships Other expenditures for facilities and programs Administrative expenses End of year balance Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: Board designated or quasi-endowment Permanent endowment Term endowment The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization Yes No (i) Unrelated organizations 3a(i) (ii) Related organizations 3a(ii) **b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other (b) Cost or other (c) Accumulated (d) Book value basis (investment) basis (other) depreciation 1a Land

408,235.

965,431.

Schedule D (Form 990) 2021

325,462

403,660.

644,544.

e Other

b Buildingsc Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

	Y, MARION REGI	ONAL WORKFORCE	-3409057 Page
Schedule D (Form 990) 2021 DEVELOPMENT Part VII Investments - Other Securities.	BOARD, INC.	33	-3409057 Page
Complete if the organization answered "Yes"	on Form 990. Part IV. line 1	1b. See Form 990. Part X. line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	 d-of-vear market value
(1) Financial derivatives	(b) Book value	(e) Method of Valuation, Cook of one	a or your market value
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	e 15.)	>	
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 25	١.
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) LEASE LIABILITY			507,710
(3)			
(4)			

507,710. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

(5) (6) (7) (8) (9)

Schedule D (Form 990) 2021 DEVELOPMENT BOARD, INC. 59| Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. 59-3409057 Page 4

	Complete if the organization answered "Yes" on Form 990, Part IV, line	12a.		
1	Takel usus and a single and other suppositions and state of financial state or and		1	6,567,887.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	1 4 - 1		
е	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	6,567,887.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 12.)		5	6,567,887.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stat	-	enses per Returr	1.
	Complete if the organization answered "Yes" on Form 990, Part IV, line		T . T	C F10 020
1	Total expenses and losses per audited financial statements		1	6,518,838.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	11		
a	Donated services and use of facilities			
b	Prior year adjustments			
C	Other losses			
d	Other (Describe in Part XIII.)			^
е	Add lines 2a through 2d			(510 020
3	Subtract line 2e from line 1		3	6,518,838.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		0
_C	Add lines 4a and 4b			6,518,838.
5 D a	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.) rt XIII Supplemental Information.		5	0,310,030.
lines	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any RT X, LINE 2:		; Part V, line 4; Part X	k, line 2; Part XI,
MAI	NAGEMENT HAS EVALUATED ALL OTHER TAX POS	TIONS THAT	COULD HAVE	A
SIC	GNIFICANT EFFECT ON THE FINANCIAL STATEM	ENTS AND DET	ERMINED THE	3
ORC	GANIZATION HAD NO UNCERTAIN TAX POSITIONS	5.		

132054 10-28-21 Schedule D (Form 990) 2021

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Open to Public

Inspection

OMB No. 1545-0047 2021

> ► Go to www.irs.gov/Form990 for the latest information. CITRUS, LEVY, MARION REGIONAL WORKFORCE

Name of the organization CITT: DEV	CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.	ON REGIONAL INC.	WORKFORCI	F 1			Employer identification number $59 - 3409057$	umber)57
Part I General Information of	General Information on Grants and Assistance							
1 Does the organization maint	Does the organization maintain records to substantiate the amount of the	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	ne grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	oo 🔻 🔊	
criteria used to award the grants of assistance? 2 Describe in Part IV the organization's procedure	criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use	toring the use of grant	of grant funds in the United States.	d States.			Yes	0 <u>v</u>
art II	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Con recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	zations and Domestic be duplicated if addition	: Governments. Onal space is need	Somplete if the orgaled.	anization answered "Y	Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any d if additional space is needed.	: IV, line 21, for any	
1 (a) Name and address of organization or government	ganization (b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	l
	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	ganizations listed in the	e line 1 table					
3 Enter total number of other c	Enter total number of other organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990.	1 table ions for Form 990.					Schedule I (Form 990) 2021	2021

59-3409057

Page 2

DEVELOPMENT BOARD,

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

Schedule I (Form 990) 2021

Part III

(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) QUALIFIED INDIVIDUALS BASED ON PROGRAM Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. BOOKS AND UNIFORMS, ASSESSMENTS AND WORKSHOPS, AND OTHER SUPPORT SERVICES THAT TO ASSIST QUALIFIED INDIVIDUALS TO ACHIEVE EMPLOYMENT. THE PROGRESS OF QUALIFIED INDIVIDUALS AND THE RELATED COSTS ARE MONITORED BY AND 인 EDUCATIONAL INSTITUTIONS FOR GRANTS ARE PAID SERVICES SUPPORT SERVICES INCLUDE TRANSPORTATION SUPPORT, 0 o (d) Amount of non-cash assistance SUPPORT 629 387,321 (c) Amount of TRAINING cash grant 240 GRANT FUNDS 112 190 (b) Number of recipients CRITERIA ESTABLISHED BY THE ORGANIZATION. EMPLOYERS FOR ON-THE-JOB TRAINING AND TO ОF ON BEHALF OF THE USE TRAINING SERVICES FOR PROGRAM PARTICIPANTS SUPPORT SERVICES TO PROGRAM PARTICIPANTS PROCEDURES FOR MONITORING (a) Type of grant or assistance TRAINING ARE PROVIDED DIRECT TRAINING. 2 MAY BE NEEDED LINE Η Part IV PART

Schedule	e I (Form 990)	DEVELOPMENT	BOARD,	INC.	59-3409057	Page 2
Part I	V Supplementa	DEVELOPMENT al Information				
CASE	MANAGEMENT	STAFF.				
		<u> </u>			 	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Questions Regarding Compensation

Department of the Treasury

Part I

CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.

Employer identification number 59-3409057

Yes No la Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, Х trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee X Written employment contract X Compensation survey or study Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Х a The organization? 5a X Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X 6a a The organization? X 6b b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III X If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Regulations section 53.4958-6(c)?

Schedule J (Form 990) 2021

INC. DEVELOPMENT BOARD,

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. 59-3409057 Schedule J (Form 990) 2021

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			rep o
(1) THOMAS SKINNER	(i)	139,666.	0	0.	13,703.	9,267.	162,636.	0
СЕО	(ii)	0.	• 0	• 0	• 0	0	• 0	0.
	(i)							
	(ii)							
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Schedule J (Form 990) 2021

CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.

Part III Supplemental Information

Schedule J (Form 990) 2021

59-3409057

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2021

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.

Employer identification number 59-3409057

FORM 990, ITEM C, DOING BUSINESS AS:
CAREERSOURCE CITRUS LEVY MARION
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
SUPPORT HIGH-QUALITY EDUCATION/TRAINING AND EMPLOYMENT SERVICES TO MEET
REGIONAL WORKFORCE NEEDS.
FORM 990, PART VI, SECTION B, LINE 11B:
THE ORGANIZATION'S PROCESS TO REVIEW FORM 990: THE ORGANIZATION'S
MANAGEMENT STAFF WILL REVIEW AND APPROVE THE FORM 990. THE BOARD OF
DIRECTORS WILL RECEIVE AND REVIEW THE FORM 990 PRIOR TO ITS SUBMISSION TO
THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C:
REENFORCEMENT OF CONFLICTS OF INTEREST POLICY: BOARD MEMBERS ARE REQUIRED
TO SIGN AN ANNUAL CONFLICT OF INTEREST DISCLOSURE. BASED ON THOSE
DISCLOSURES, STAFF ENSURES BOARD MEMBERS ABSTAIN FROM VOTING ON ITEMS
RELATED TO THE CONFLICT.
FORM 990, PART VI, SECTION B, LINE 15:
COMPENSATION PROCESS FOR TOP OFFICIAL: A SPECIAL REVIEW COMMITTEE OF
INDEPENDENT BOARD MEMBERS REVIEWS THE PERFORMANCE OF THE CEO CONTRACT AND
DETERMINES ANNUAL COMPENSATION. THE COMMITTEE USES A SALARY SURVEY STUDY
OF FLORIDA WORKFORCE BOARDS TO ASSIST IN THE DETERMINATION OF SALARY. THE
CEO COMPLETES AN ANNUAL REVIEW AND DETERMINES ANNUAL COMPENSATION FOR ALL

Schedule O (Form 990) 2021	Page 2

Schedule O (Form 990) 2021	Page
Name of the organization CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.	Employer identification number 59-3409057
FORM 990, PART VI, SECTION C, LINE 19:	
GOVERNING DOCUMENTS DISCLOSURE EXPLANATION: ALL GOVERNI	ING DOCUMENTS ARE
MADE AVAILABLE TO THE PUBLIC UPON REQUEST.	
FORM 990, PART IX, LINE 24E, ALL OTHER FUNCTIONAL EXPENS	SES:
TECH SUPPORT:	
PROGRAM SERVICE EXPENSES	81,622.
MANAGEMENT AND GENERAL EXPENSES	4,437.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	86,059.
SUPPLIES:	_
PROGRAM SERVICE EXPENSES	53,113.
MANAGEMENT AND GENERAL EXPENSES	3,951.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	57,064.
UTILITIES:	
PROGRAM SERVICE EXPENSES	41,320.
MANAGEMENT AND GENERAL EXPENSES	3,495.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	44,815.
JANITORIAL:	
PROGRAM SERVICE EXPENSES	21,727.
MANAGEMENT AND GENERAL EXPENSES	1,838.
FUNDRAISING EXPENSES	0.

Schedule O (Form 990) 2021 Name of the organization CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.	Employer identification number 59-3409057
TOTAL EXPENSES	23,565.
ANNUAL RENEWAL:	
PROGRAM SERVICE EXPENSES	22,985.
MANAGEMENT AND GENERAL EXPENSES	12.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	22,997.
VAN EXPENSES:	
PROGRAM SERVICE EXPENSES	18,948.
MANAGEMENT AND GENERAL EXPENSES	1,311.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	20,259.
OTHER PROGRAM:	
PROGRAM SERVICE EXPENSES	68,560.
MANAGEMENT AND GENERAL EXPENSES	-49,720.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	18,840.
DUES AND MEMBERSHIPS:	
PROGRAM SERVICE EXPENSES	15,665.
MANAGEMENT AND GENERAL EXPENSES	438.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	16,103.
STAFF TRAINING:	
PROGRAM SERVICE EXPENSES	11,545.

Schedule O (Form 990) 2021 Page **2**

Schedule O (Form 990) 2021	Page 2
Name of the organization CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.	Employer identification number 59-3409057
MANAGEMENT AND GENERAL EXPENSES	3,531.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	15,076.
PAYROLL SERVICES:	
PROGRAM SERVICE EXPENSES	-2.
MANAGEMENT AND GENERAL EXPENSES	12,285.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	12,283.
NONCONSUMABLE SUPPLIES:	
PROGRAM SERVICE EXPENSES	7,325.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	7,325.
MAINTENANCE:	
PROGRAM SERVICE EXPENSES	6,762.
MANAGEMENT AND GENERAL EXPENSES	453.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	7,215.
SOFTWARE:	
PROGRAM SERVICE EXPENSES	6,172.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	6,172.

Schedule O (Form 990) 2021 Name of the organization CITRUS, LEVY, MARION REGIONAL WORKFORCE DEVELOPMENT BOARD, INC.	Employer identification number 59-3409057
POSTAGE:	
PROGRAM SERVICE EXPENSES	1,265.
MANAGEMENT AND GENERAL EXPENSES	314.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,579.
PEST CONTROL:	
PROGRAM SERVICE EXPENSES	1,213.
MANAGEMENT AND GENERAL EXPENSES	103.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,316.
SECURITY:	
PROGRAM SERVICE EXPENSES	1,167.
MANAGEMENT AND GENERAL EXPENSES	89.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,256.
DRUG AND BACKGROUND SCREENING:	
PROGRAM SERVICE EXPENSES	851.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	851.
BANK CHARGES:	
PROGRAM SERVICE EXPENSES	-44.
MANAGEMENT AND GENERAL EXPENSES	816.
FUNDRAISING EXPENSES	0 .

Schedule O (Form 990) 2021 Page 2 CITRUS, LEVY, MARION REGIONAL WORKFORCE Name of the organization Employer identification number DEVELOPMENT BOARD, INC. 59-3409057 TOTAL EXPENSES 772. STORAGE: 175. PROGRAM SERVICE EXPENSES 15. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES TOTAL EXPENSES 190. TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 343,737. FORM 990, PART XII, LINE 2C: THE PROCESS FOR OVERSIGHT OF THE AUDIT PROCESS AND THE SELECTION OF AUDIT SERVICES HAS NOT CHANGED FROM THE PRIOR YEAR.